



# 2020

## Comprehensive Annual Financial Report

Year ended December 31, 2020

# Poudre Fire Authority, Colorado



A partnership of the City of Fort Collins and Poudre Valley Fire Protection District; proudly serving Fort Collins, Timnath, LaPorte, Bellvue, Horsetooth, and Redstone Canyon, Colorado.

# Poudre Fire Authority

Comprehensive Annual Financial Report

For the fiscal year ended

December 31, 2020

Cover designed by Annie Bierbower, Public Information Officer and Communication Coordinator

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*Blaine Dunn, Accounting Director*

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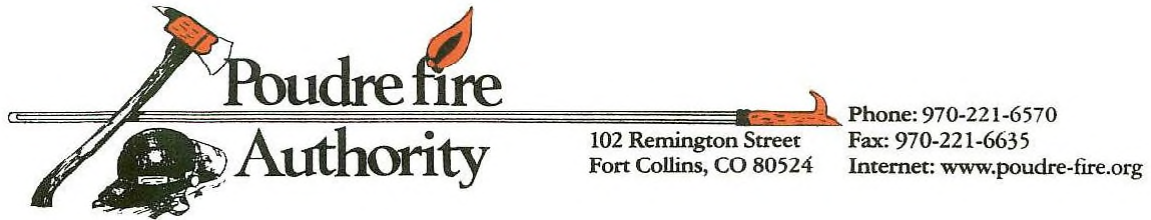
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## INTRODUCTORY SECTION



Cameron Peak Fire, 2020



## Letter of Transmittal

June 28, 2021

Poudre Fire Authority Board of Directors

We submit, for your information and review, the Comprehensive Annual Financial Report (Financial Report) for the Poudre Fire Authority, Fort Collins, Colorado, for the year ended December 31, 2020. This Financial Report will be submitted to the Government Finance Officers Association (GFOA) for consideration of the Certificate of Achievement for Excellence in Financial Reporting. The certificate of achievement from GFOA will assist Poudre Fire Authority (the Authority) with compliance in Section 4b, Financial Practices, in the Center for Public Safety accreditation process.

This report consists of staff's representation concerning the finances of the Authority. Consequently, staff assumes responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. To the best of our knowledge and belief, the enclosed information is reported in a manner designed to present fairly the financial position and activities of the various funds of the Authority. The Authority has included all disclosures necessary to enable the reader to gain an understanding of the Authority's financial activities.

The Intergovernmental Agreement forming the Authority states in Section 5.2 (Records and Accounts) that the Board shall provide for the auditing of all books and accounts and other financial records of the Authority on an annual basis, with such auditing to be conducted by a certified public accountant. The independent auditor, BKD LLP, concluded, based upon the audit, that there was reasonable basis for rendering unmodified opinions that the Authority's financial statements for the fiscal year ended December 31, 2020 are fairly presented in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A. The Authority's MD&A can be found immediately following the report of the independent auditor.

## **Governmental Structure**

The Poudre Fire Authority was formed in 1981 through the consolidation of the Poudre Valley Fire Protection District (PVFPD) and the City of Fort Collins Fire Department. Both jurisdictions adopted an intergovernmental agreement that outlines the governance of the Authority. The governing body is a five-member board of directors appointed by the Fort Collins City Council and PVFPD Board. The Authority Board of Directors appoints the Fire Chief.

This joining of forces enables the Authority to take a comprehensive, regional approach to the provision of emergency services. The results since 1981 include improved insurance ratings, lower long-term costs to the taxpayer, enhanced ability to respond to large crises situations, the elimination of duplication of resources, and long-range decision making as set forth in the past and current strategic plans. These plans are the product of an extensive process to develop a future vision of community needs and the most efficient and effective means to meet those needs. In addition, staff developed and included a Long-Range Financial Plan in the 2020 budget document and makes multi-year projections regarding the Authority's financial condition. The annual budget provides flexibility in the face of community change with annual review of the Strategic Plan and Long-Range Financial Plan.

The Authority is funded by the City of Fort Collins and the PVFPD through a combination of property taxes in the District and property, sales, and use taxes in the City. It also receives some compensation from Fire Prevention Bureau fees, wildland firefighting, urban search and rescue deployments, and hazardous materials responses provided outside of the jurisdiction.

## **Financial Condition: Economy, Long-Term Financial Planning and Major Initiatives**

2020 Economic Information: The local unemployment rate was 7.4% at the end of 2020 and compares to the State rate of 6.9% and the national rate of 6.9%. In 2020 the COVID-19 pandemic impacted the local, state, and national unemployment rates. The Fort Collins community is vibrant with innovation, craft brewers, software, hardware, bioscience, and clean energy companies contribute inventions, ideas, and products that affect the local economy positively; however, 2020 was negatively impacted by the COVID-19 pandemic.

The Fort Collins population grew approximately 1.3%, and the population in the PVFPD grew approximately 2.0%. The community relies heavily on sales and use tax revenues, which were impacted negatively by the COVID-19 pandemic. In 2020, sales taxes and use taxes were down 3.3% and down 10.0%, respectively, for a blended decrease of 4.4%. Inflation was

1.22%, as measured by the Denver-Aurora-Lakewood Consumer Price Index for the second half of 2020 versus the second half of 2019. Assessed property values have experienced strong growth in recent years, which contributes to growth in the essential economic indicators for the City and District. Residential building permits in the City increased to 465 in 2020 from 434 in 2019.

Overall government's net position increased 6.9% in 2020. At year-end, the Authority held \$24,520,662 in unrestricted net position, which is an increase of 26.8% from 2019. Please see page 26 for more information about the Authority's total net position.

Data-Informed and Transparent: The Authority actively embraces transparency, accountability, and continuous improvement. The Authority participates with the City of Fort Collins in its Open Book, which is an online tool designed to disclose expenses in a simple and easy to use format ([fcgov.com/openbook](http://fcgov.com/openbook)), and in its Community Dashboard, an online tool that measures the community's progress in attaining key outcomes. The Authority reports two measures; percent of time fire contained to room of origin (94.0% in 4<sup>th</sup> quarter 2020) and percent of time Authority fire personnel are on scene within 6 minutes 20 seconds in the urban area (52% for year-end 2020). This tool can be accessed at [fcgov.com/metrics](http://fcgov.com/metrics). The Authority has participated in the International City/County Managers Association (ICMA) Center for Performance Measurement Analytics to identify and report key outcome measures. However, in 2020, the Authority did not participate due to the reaccreditation process workload. The Authority earned the ICMA Certificate of Excellence annually from 2012 to 2019 and is applying for the award again in 2021.

Impact of Financial Policy on Financial Statements: The Authority Board has established financial policies, approved annually via Board resolution, which help to ensure financial stability. The Authority will adopt and maintain a balanced budget, as defined by state statute, wherein expenditures will not exceed available revenues plus beginning fund balances. Once the budget has been approved, the Board of Directors, upon recommendation of the Fire Chief, may make supplemental appropriations from prior year reserves and unanticipated revenue.

The modified accrual basis is used for budgeting and accounting. This means that revenues are recognized when they become measurable or available (cash basis), while expenditures are accounted for or recognized in the budgeting period incurred (accrual basis).

An unappropriated Reserve for Contingency of 3% of operating revenues can be accessed only by the Board of Directors. If the revenue reserve and contingency reserve are depleted below reserve policy level (6%), the Fire Chief will develop a restoration plan, which may include expenditure reductions; rate or fee increases; revenue transfers from other portions of fund balance or capital reserve, to restore balances over a two-year period. The restoration plan will be a high financial priority and be reviewed and updated by the Authority Board every six months.

Intergovernmental Agreement/Revenue Allocation Formula: The Authority has begun to address its large funding challenges by addressing the long-term funding stream provided through the Intergovernmental Agreement's (IGA) Revenue Allocation Formula (RAF). On July 15, 2014, the PVFPD and Fort Collins City Council approved a Restated Intergovernmental Agreement, between the two entities, establishing the Poudre Fire Authority. As a part of the IGA, the RAF was restated to utilize the City's sales, use, and property tax revenue forecasts to develop Authority funding, and the City phased-in its total contribution to equal the RAF calculation over a five-year period that began in 2015.

Strategic Plan: Authority staff has developed a Strategic Plan (approved in February 2018) that will guide the Authority over the coming three to five years, involve internal and external stakeholders, and include goals and objectives to align the Authority's actions. An update to this strategic plan is scheduled to begin in 2021.

Accreditation: The Authority appeared – virtually - before the Commission on Fire Accreditation International (CFAI) on October 15, 2020 and was awarded accredited status. During this meeting, the Authority presented its intended approach to the peer review team's recommendations. The Authority is integrating the processes and systems that have been established to ensure continuous quality improvement and placing continued focus on planning and analysis as a value to drive improved outcomes. The Authority continues to address overall response time issues. The most recent efforts include modifications to the definition of the urban response zone boundaries and the development of turnout time benchmarks, which contribute greatly to the overall response times. Finally, the Authority continues to work towards improved accuracy of data entry through a quality assurance program and through the Risk Assessment/Standards of Cover Process.

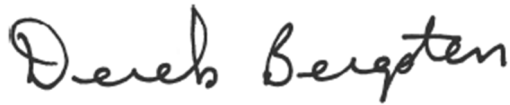
Emergency Medical Services (EMS) Agreement: The Northern Larimer County Emergency Response Area EMS agreement with UCHHealth / Poudre Valley Hospital Emergency Medical Services was initially presented to the Authority Board on May 5, 2015 and approved. This agreement provides exclusive ambulance services within the Authority's jurisdiction, which will ensure continued, high quality ambulance services both within the Authority boundaries and in neighboring communities through a contractual agreement. After the required yearly evaluation of contractual responsibilities and service provisions, the contract has been extended to May 2021.

Timnath Intergovernmental Agreement: The IGA between the Authority, PVFPD and the Town of Timnath was approved by the Town of Timnath, Timnath Development Authority, PVFPD and the Authority in June 2015. The IGA provides tax increment funding from Timnath, through PVFPD, for the Authority's budget.

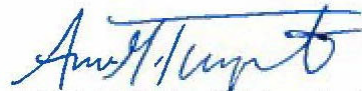
**Other Information:**

The Authority acknowledges the dedicated efforts of all officials and City and Authority staff involved in managing and accounting for the Authority's financial operations. The process of financial planning, management, and accounting requires a team effort by the Authority Board of Directors, PVFPD Board of Directors, City Council, and City and Authority staff to be successful. The preparation of this 2020 Comprehensive Annual Financial Report was made possible by the dedicated service of the City's Finance Department as well as Authority Budget staff, who worked many extra hours to ensure the completion of this document while fulfilling other responsibilities over the past few months. The Authority would also like to recognize and thank BKD LLP, the firm that serves as the Authority's external auditor.

Respectfully submitted,



Derek Bergsten  
Fire Chief

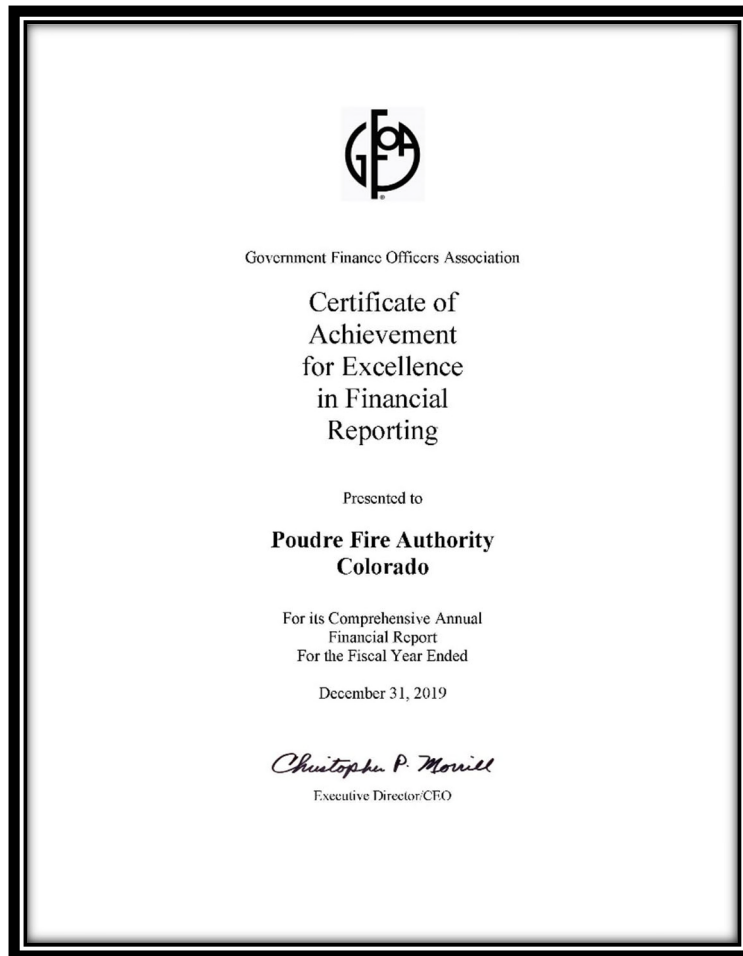


Ann Turnquist  
Administrative Services Director



Kirsten Howard  
Finance and Budget Supervisor

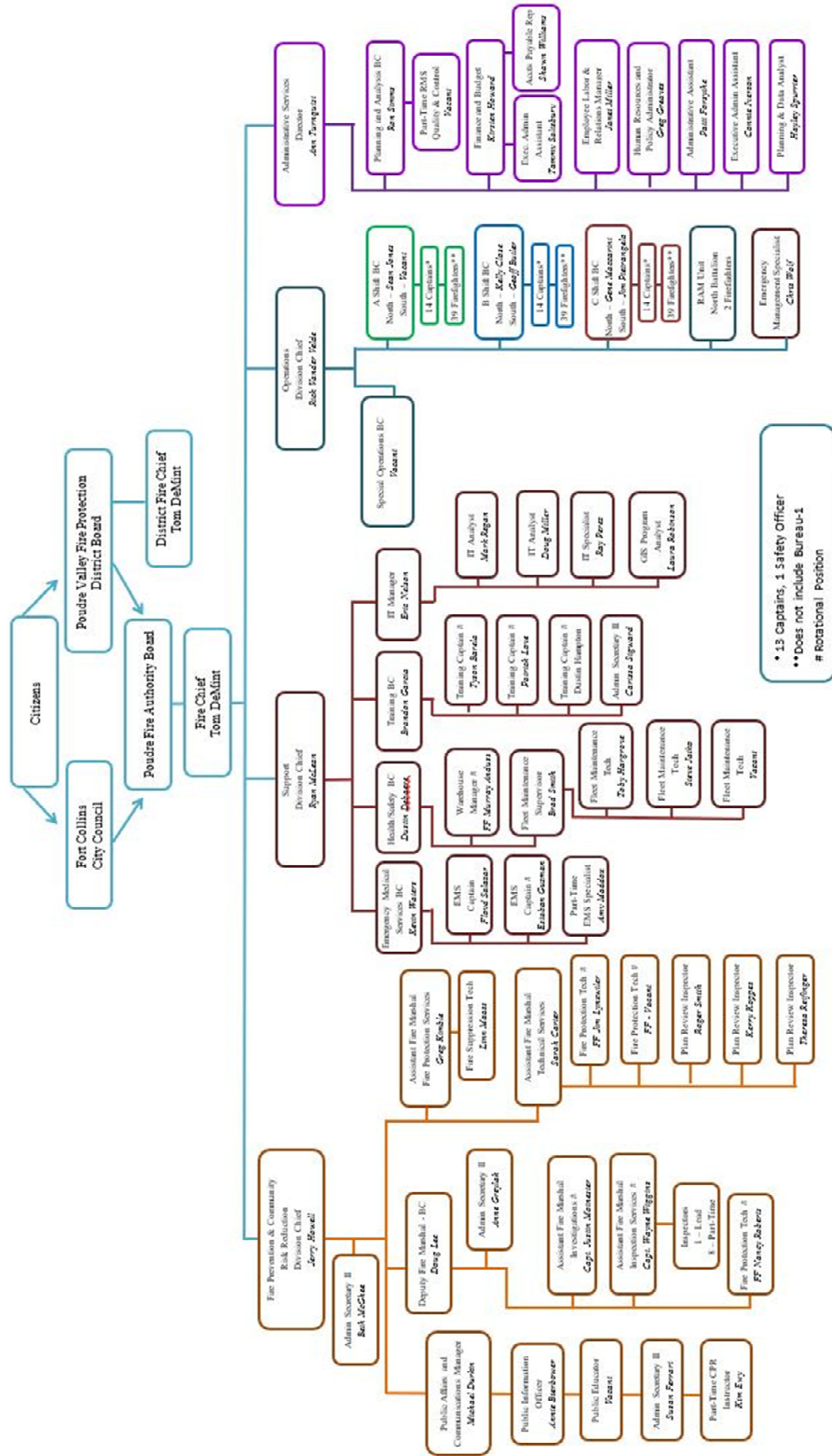
## Certificate of Achievement for Excellence in Financial Reporting



The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Poudre Fire Authority for its comprehensive annual financial report for the fiscal year ended December 31, 2019. This was the fifth consecutive year the Authority has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

# Poudre Fire Authority Organizational Chart



January 2020

• 13 Captains, 1 Safety Officer  
 •• Rotational Position  
 # Rotational Position

Elected Officials and Poudre Fire Authority Senior Leadership  
As of December 31, 2020

**Poudre Valley Fire Protection District Board of Directors**

James Gentry, Chair  
Dave Pusey, Secretary/Treasurer  
Michael DiTullio, Board member  
Tess Heffernan, Board member  
Cory Younie, Board member

**Fort Collins City Council**

Wade Troxell, Mayor  
Susan Gutowsky, Councilmember, District 1  
Julie Pignataro, Councilmember, District 2  
Ken Summers, Councilmember, District 3  
Kristin Stephens, Councilmember, District 4  
Ross Cunniff, Councilmember, District 5  
Emily Gorgol, Councilmember, District 6

**Poudre Fire Authority Board of Directors**

Mike DiTullio, Chair  
Ken Summers, Vice Chair  
Emily Gorgol, Board member  
Dave Pusey, Board member  
Darin Atteberry, City Manager, Board member

**Poudre Fire Authority Senior Leadership**

Tom DeMint, Fire Chief  
Ann Turnquist, Administrative Services Director  
Jerry Howell, Community Risk Reduction and Fire Prevention Division Chief  
Rick Vander Velde, Operations Division Chief  
Ryan McLean, Support Division Chief  
Janet Miller, Employee and Labor Relations Manager  
Kirsten Howard, Finance and Budget Supervisor  
Ron Simms, Planning and Analysis Battalion Chief

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## FINANCIAL SECTION



Emergency Medical Services Training

## Independent Auditor's Report

Board of Directors  
Poudre Fire Authority  
Fort Collins, Colorado

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, and each major fund and the remaining fund information of the Poudre Fire Authority (the Authority), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Directors  
Poudre Fire Authority

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, and each major fund of the Poudre Fire Authority, as of December 31, 2020, and the respective changes in financial position and the budgetary comparisons for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension information, as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The capital projects fund schedule of revenues, expenditures, and changes in fund balances, actual and budget (non-GAAP budgetary basis), and the introductory and statistical sections as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The capital projects fund schedule of revenues, expenditures, and changes in fund balances, actual and budget (non-GAAP budgetary basis) is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections as listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Board of Directors  
Poudre Fire Authority

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we also have issued our report dated June 25, 2021, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

*BKD, LLP*

Denver, Colorado  
June 25, 2021

## MANAGEMENT'S DISCUSSION AND ANALYSIS

Poudre Fire Authority (the Authority) offers the readers of the Authority's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended December 31, 2020. In addition to this overview and analysis based on currently known facts, decisions and conditions, the Authority would encourage readers to consider the information presented in the Authority's basic financial statements, which begin on page 25 of this report.

### Financial Highlights

The assets of the Authority exceeded its liabilities at the end of the fiscal year ended December 31, 2020 by \$57,485,219 (net position). Of the net position balance, \$24,520,662 is unrestricted and is available to meet the Authority's ongoing obligations in accordance with the Authority's fund designations and fiscal policies.

The General Fund, the Authority's primary operating fund, reported a decrease of \$816,060 (-4.89%) in fund balance.

The Capital Projects Fund reported an increase of \$4,829,729 (99.19%) in fund balance.

In 2020, a transfer of \$3,683,571 from the Authority's general fund to the capital projects fund drove most of the variances mentioned above.

The 2020 budget supported the implementation of Accreditation recommendations and initiatives to achieve strategic goals, capital funding, and facility maintenance.

### Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the Authority's basic financial statements. The Authority's basic financial statements consist of the following three components: 1) Government-wide Financial Statements, 2) Fund Financial Statements and 3) Notes to the Financial Statements. Other supplementary information is also included at the end of the report.

Government-wide Financial Statements. The government-wide statements are designed to provide readers with a broad overview of the Authority's finances using the accrual basis of accounting, the basis of accounting used by most private-sector businesses.

The statement of net position presents information on all the Authority's assets, deferred outflows, liabilities, and deferred inflows. The difference between assets, deferred outflows, liabilities, and deferred inflows is reported as net position. Over time, increases and decreases in net position may provide an indication of whether the Authority's financial position is improving or deteriorating.

## MANAGEMENT'S DISCUSSION AND ANALYSIS continued

The statement of activities presents information reflecting how the Authority's net position has changed during the fiscal year just ended. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods (e.g., earned but unused vacation leave). The government-wide financial statements distinguish functions of the Authority that are principally supported by intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Authority include administration, operations, support, and fire prevention and community risk reduction. The Authority does not currently have any business-type activities.

Fund Financial Statements. Traditional users of the Authority's financial statements will find the fund financial statement presentation more familiar. The focus is on major funds rather than fund types. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. A major fund should generally meet both of the following criteria: 1) total assets, liabilities, revenues, or expenditures/expenses are at least 10% of the corresponding total (assets, liabilities, etc.) for that fund type (i.e., governmental or enterprise funds) and 2) total assets, liabilities, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 5% of the corresponding total for all governmental and enterprise funds combined.

The Authority, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Authority's funds, General Fund and Capital Projects Fund, are governmental funds and the Authority's Retirement Health Savings Plan is a fiduciary fund.

Governmental funds. Governmental funds are used to report those same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, the fund financial statements are prepared on the modified accrual basis. Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available, and expenditures are recognized when the related fund liability is incurred, except for long-term debt and similar long-term items, which are recorded when due. Therefore, the focus of the governmental fund financial statements is on near-term inflows and outflows of spendable resources as well as on the balance of spendable resources available at the end of the fiscal year.

Since the focus of the governmental funds is on near-term resources, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. To facilitate this comparison, reconciliations are provided for both the governmental fund balance sheet and the governmental statement of revenues, expenditures, and changes in fund balances.

## **MANAGEMENT'S DISCUSSION AND ANALYSIS continued**

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and the Capital Projects Fund. Both funds are considered to be major funds.

The Authority adopts an annual appropriated budget for all its governmental funds. A budgetary comparison statement has been provided to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 25-34 of this report.

Notes to the financial statements. The notes to the financial statements are considered an integral part of the basic financial statements since they provide additional information needed to gain a full understanding of the data provided in both the government-wide and fund financial statements. The notes to the financial statements can be found on pages 35-61 of this report.

### Statement of Net Position

The following table reflects the condensed Statement of Net Position.

**MANAGEMENT'S DISCUSSION AND ANALYSIS continued**

Statement of Net Position as of December 31

|  | <u>2020</u>          | <u>2019</u>          |
|--|----------------------|----------------------|
| Current and other assets                           | \$ 26,528,286        | \$ 23,150,248        |
| Long-term and Capital assets                       | <u>29,036,460</u>    | <u>29,702,799</u>    |
| Total assets                                       | <u>55,564,746</u>    | <u>52,853,047</u>    |
| Deferred outflows of resources                     |                      |                      |
| Other pension-related items                        | <u>4,789,581</u>     | <u>454,531</u>       |
| Total deferred outflows of resources               | <u>4,789,581</u>     | <u>454,531</u>       |
| Total assets and deferred outflow of resources     | <u>60,354,327</u>    | <u>53,307,578</u>    |
| Current liabilities                                | 2,869,108            | 3,208,047            |
| Long-term liabilities                              | <u>-</u>             | <u>-</u>             |
| Total liabilities                                  | <u>2,869,108</u>     | <u>3,208,047</u>     |
| Deferred inflows of resources                      |                      |                      |
| Other pension-related items                        | <u>4,607,962</u>     | <u>-</u>             |
| Total deferred inflows of resources                | <u>4,607,962</u>     | <u>-</u>             |
| Total liabilities and deferred inflow of resources | <u>7,477,070</u>     | <u>3,208,047</u>     |
| Net position:                                      |                      |                      |
| Net investment in capital assets                   | 28,202,376           | 29,702,799           |
| Restricted   | 154,219              | 541,740              |
| Unrestricted                                       | <u>24,520,662</u>    | <u>19,854,992</u>    |
| Total net position                                 | <u>\$ 52,877,257</u> | <u>\$ 50,099,531</u> |

For more detailed information, see page 26 for the Statement of Net Position.

The largest portion of the Authority's net position (53.3%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any debt used to acquire those assets which is still outstanding. The Authority uses these capital assets to provide emergency services to citizens; consequently, these assets are not available for future spending.

Although the Authority's investment in its capital assets is reported net of related debt, it should be noted the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities. The decrease in net investment in capital assets is attributed to non-depreciable capital assets being expensed, even though the balance remained relatively consistent to prior year.

## MANAGEMENT'S DISCUSSION AND ANALYSIS continued

The restricted balance in net position, \$154,219 is associated with Keep Fort Collins Great (KFCG) revenues received (\$136,419) earmarked for the purchase of a regional command post as well as donations (\$17,800) through CityGive received in 2020. The increase in balance from prior year is attributed to KFCG revenue and donation revenues received in 2020.

The balance of unrestricted net position, \$24,520,662, may be used to meet the Authority's ongoing obligations to its citizens and employees. The increase in balance from prior year is mainly attributed to overall revenues outpacing expenses by \$1.9 million for the year ended December, 31 2020.

The Authority's total net position increased \$2,777,726 during the current fiscal year.

Changes in Net Position: The following table reflects a condensed summary of the activities and changes in net position. For more detailed information, see page 27 of this report.

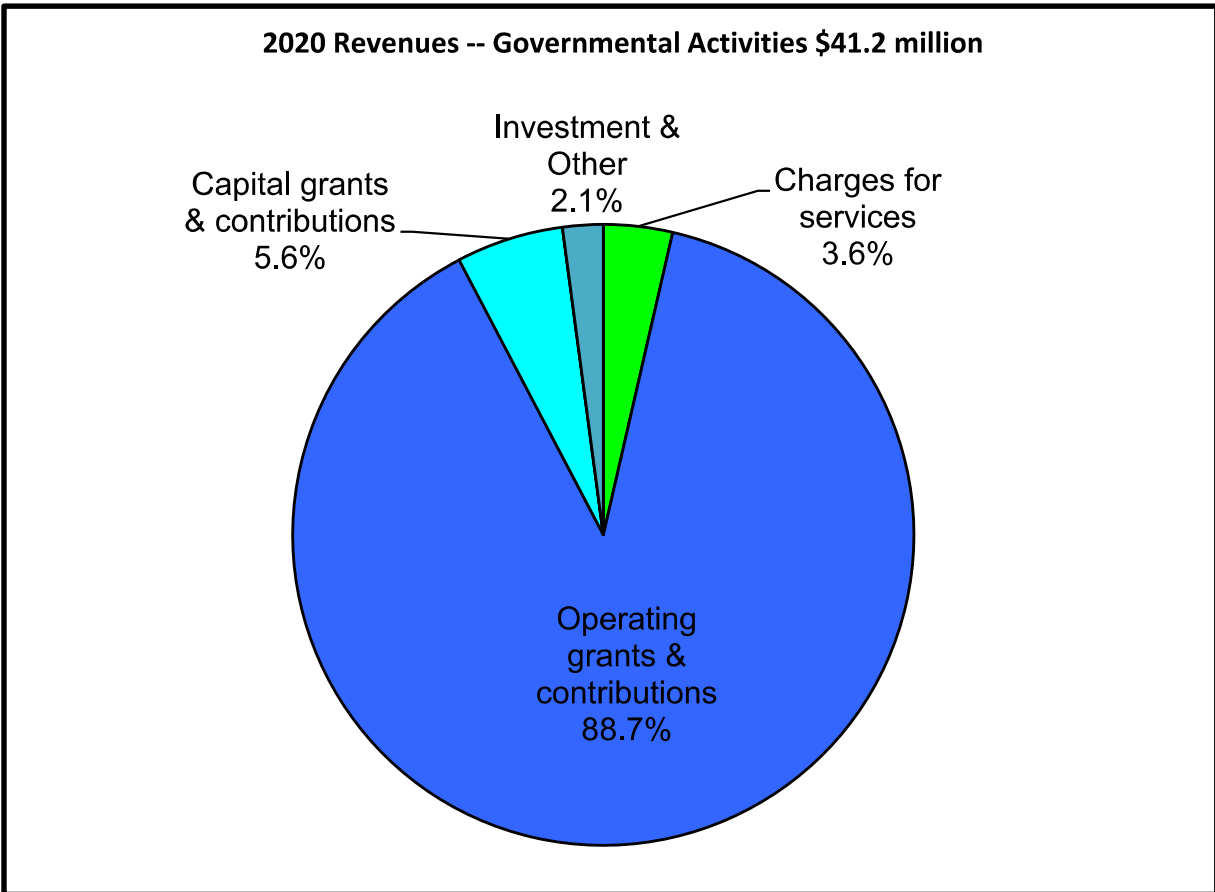
### Statement of Activities & Changes in Net Position

December 31

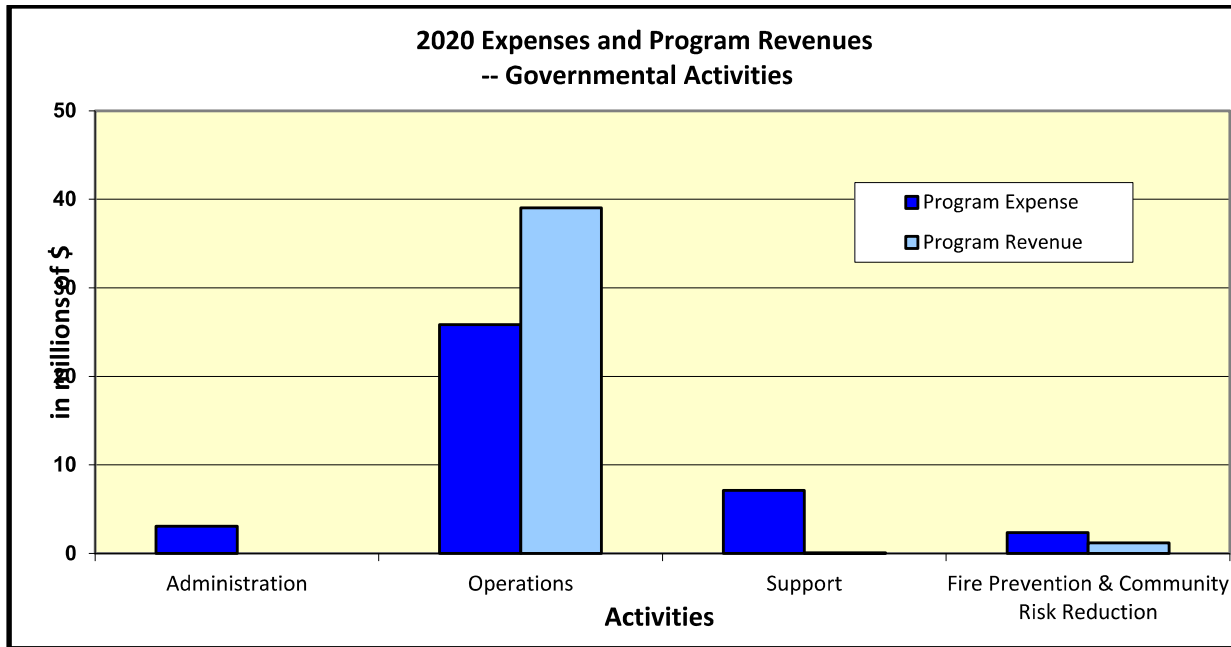
|  | 2020          | 2019          |
|--|---------------|---------------|
| Revenues:                                  |               |               |
| Program revenues:                          |               |               |
| Charges for services                       | \$ 1,478,679  | \$ 1,299,117  |
| Operating grants and contributions         | 36,537,829    | 33,025,465    |
| Capital grants and contributions           | 2,300,829     | 3,371,789     |
| General revenues:                          |               |               |
| Investment earnings                        | 408,327       | 628,301       |
| Sale of equipment                          | -             | 4,345         |
| Miscellaneous revenue                      | 451,820       | 376,603       |
| Total Revenues                             | 41,177,484    | 38,705,620    |
| Expenses:                                  |               |               |
| Administration                             | 3,094,527     | 2,311,004     |
| Operations                                 | 25,835,442    | 24,258,310    |
| Support                                    | 7,100,399     | 6,079,797     |
| Fire Prevention & Community Risk Reduction | 2,369,390     | 2,698,024     |
| Total expenses                             | 38,399,758    | 35,347,135    |
| Change in net position                     | 2,777,726     | 3,358,485     |
| Net position - beginning                   | 50,099,531    | 46,741,046    |
| Net position - ending                      | \$ 52,877,257 | \$ 50,099,531 |

**MANAGEMENT’S DISCUSSION AND ANALYSIS continued**

The Authority is funded by the City of Fort Collins and the PVFPD through a combination of property and specific ownership taxes in the District and property, sales, and use taxes in the City. It also receives some compensation from wildland firefighting, hazardous materials responses provided outside of the jurisdiction, interest income, and charges for service within the Fire Prevention and Community Risk Reduction Division, such as building plan and sprinkler review fees. The four Divisions of the Authority (Administration, Operations, Support, and Fire Prevention and Community Risk Reduction) make up the General Fund and are funded by the aforementioned revenues.



**MANAGEMENT’S DISCUSSION AND ANALYSIS continued**



Financial Analysis of the Authority’s Funds

As noted previously, the Authority uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the Authority's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Authority's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the Authority's governmental funds reported combined ending fund balances of \$26,528,286, an increase of \$4,013,669 (18.61%) as compared to the prior year. As discussed below, the increase is attributed to increased revenues in intergovernmental, fees and charges for services, and licenses and permits combined with a decrease in expenditures in the capital projects fund, and the transfer of funds from the general fund to the capital fund for the remodel of Station 7 in Laporte. Of the ending fund balance, \$8,463,612 (33.1%) represents unassigned fund balance, which is available for spending at the government's discretion, \$154,219 (0.6%) is for voter approved initiatives and restricted donations, \$1,141,123 (4.5%) is committed for emergencies, and \$15,822,434 (61.9%) is assigned to indicate that it is not available for new spending because it has already been set aside to liquidate contracts and purchase orders of the prior period.

## MANAGEMENT'S DISCUSSION AND ANALYSIS continued

The general fund is the chief operating fund of the Authority. At the end of the current fiscal year, unassigned fund balance of the general fund was \$8,463,612; restricted fund balance was \$154,219; committed fund balance was \$1,141,123; assigned fund balance was \$6,123,426. The total fund balance was \$15,882,380.

The fund balance of the Authority's general fund decreased \$816,060 from prior year. While revenues were greater than expenses in 2020 by \$2,867,511, the driving reason behind the decrease in fund balance was a large transfer from the general fund to capital projects of \$3,683,571, the difference thereof equating to a decrease of \$816,060 to fund balance.

The fund balance of the Authority's capital projects fund increased by \$4,829,729. The underlying reason for the significant change in fund balance is from the fund transfer from general fund to PFA's capital project fund for the remodel of Station 7 in Laporte, Colorado.

### Budgetary Highlights

#### Governmental Funds

General Fund: The increase from the total original budgeted expenditures to the final budget amounted to \$346,362 and can be summarized as follows:

Appropriations of \$346,362 were approved by the Authority Board from reserves and unanticipated revenue for: hailstorm and water damages at PFA facilities, PulsePoint grant, thermal imagers, FC911 dispatch consoles, burn building, and heavy rescue equipment.

General Fund. Actual expenditures were \$2,763,832 less than total final budgeted expenditures and can be summarized as follows:

Actual expenditures were less than budgeted by 7.7% due to a spending freeze induced by COVID-19 and the unknown revenue impacts during 2020. Personnel costs were reduced due to a hiring freeze on seven full- and part-time positions as well as twelve retirements during the year. Purchased professional/technical services were higher than budgeted due to the cost of legal services for a change in pension provider and collective bargaining. Purchased services, capital outlay, and supplies were less than budgeted due to COVID-19 spending freezes, and other expenditures were less than budgeted due to the contingency line item.

## MANAGEMENT'S DISCUSSION AND ANALYSIS continued

Capital Assets. The Authority's investment in capital assets as of December 31, 2020 (net of accumulated depreciation) were as follows:

### Capital Assets Net of Accumulated Depreciation as of December 31

|                                   | 2020          | 2019          |
|-----------------------------------|---------------|---------------|
| Land                              | \$ 1,593,426  | 1,593,426     |
| Construction in progress          | 23,387        | 23,387        |
| Building & improvements           | 15,691,913    | 16,216,429    |
| Improvements other than buildings | 1,199,101     | 1,314,574     |
| Machinery & equipment             | 9,694,549     | 10,554,984    |
| Total Capital Assets              | \$ 28,202,376 | \$ 29,702,799 |

Additional information on the Authority's capital assets can be found on page 48 of this report.

### Long-Term Debt

The Authority has no long-term debt.

### Economic Factors

Sales and use tax collections for the City of Fort Collins, one of the Authority joint venture partners, decreased. The PVFPD property tax collections incurred a minor decrease. Both decreases were due to the COVID-19 pandemic. Both the City and the District have benefitted from reduced interest rates and an increase in housing starts and building activity, which continued even during the pandemic. A decrease in retail sales, especially restaurants and general merchandise, showed negative growth in sales tax, while sales taxes on grocery, convenience, and liquor as well as building materials and garden equipment experienced revenue growth. These and other factors were considered when the Authority prepared its 2021 budget.

### Financial Contact

The Authority's financial statements are designed to provide users (citizens, taxpayers, customers, and creditors) with a general overview of the Authority's finances and to demonstrate the Authority's accountability. Questions concerning any of the information presented in this report or requesting additional information should be addressed to the Authority Administrative Services Director, 102 Remington Street, Fort Collins, CO 80524.

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## BASIC FINANCIAL STATEMENTS



Conex Burn Prop Completed in 2020

**STATEMENT OF NET POSITION  
DECEMBER 31, 2020**

|  | <b>Governmental<br/>Activities</b> |
|--|------------------------------------|
| <b>ASSETS</b>  |                                    |
| Current assets:                                      |                                    |
| Cash and cash equivalents                            | \$ 7,956,665                       |
| Investments  | 18,282,128                         |
| Receivables:   |                                    |
| Interest   | 44,723                             |
| Accounts   | 244,770                            |
| Noncurrent assets:                                   |                                    |
| Net pension asset                                    | 834,084                            |
| Capital assets (non-depreciable)                     | 1,616,813                          |
| Capital assets (net of accumulated depreciation)     | <u>26,585,563</u>                  |
| Total assets   | 55,564,746                         |
| <b>DEFERRED OUTFLOWS OF RESOURCES</b>                |                                    |
| Other pension-related items                          | <u>4,789,581</u>                   |
| Total deferred outflows of resources                 | 4,789,581                          |
|  |                                    |
| Total assets and deferred outflows of resources      | <u>60,354,327</u>                  |
| <b>LIABILITIES</b>                                   |                                    |
| Current liabilities:                                 |                                    |
| Accounts payable                                     | 483,608                            |
| Wages payable  | 453,424                            |
| Unearned revenue                                     | 1,000                              |
| Deposits held  | 8,866                              |
| Due within one year, compensated absences            | <u>1,922,210</u>                   |
| Total Liabilities                                    | <u>2,869,108</u>                   |
| <b>DEFERRED INFLOW OF RESOURCES</b>                  |                                    |
| Other pension-related items                          | <u>4,607,962</u>                   |
| Total Deferred inflow of resources                   | 4,607,962                          |
|  |                                    |
| Total liabilities and deferred outflows of resources | <u>7,477,070</u>                   |
| <b>NET POSITION</b>                                  |                                    |
| Investment in capital assets                         | 28,202,376                         |
| Restricted for Keep Fort Collins Great and Donation  | 154,219                            |
| Unrestricted   | <u>24,520,662</u>                  |
| Total Net Position                                   | <u>\$ 52,877,257</u>               |

The notes to the financial statements are an integral part of this statement.

**STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2021**

|   | Functions/ Programs  |                       |                      |                       | Fire Prevention<br>& Community<br>Risk Reduction |
|---|----------------------|-----------------------|----------------------|-----------------------|--|
|   | Total                | Administration        | Operations           | Support               |  |
| <b>GOVERNMENTAL ACTIVITIES:</b>             |                      |                       |                      |                       |  |
| <b>EXPENSES:</b>                            |                      |                       |                      |                       |  |
| Personnel services                          | \$ 29,634,484        | \$ 1,758,730          | \$ 22,856,314        | \$ 2,765,089          | \$ 2,254,351                                     |
| Contractual services                        | 3,103,407            | 1,078,529             | 488,267              | 1,461,866             | 74,745   |
| Commodities                                 | 3,306,176            | 182,950               | 553,856              | 2,529,800             | 39,570   |
| Other                                       | 26,475               | 25,751                | -                    | -                     | 724  |
| Depreciation                                | 2,329,216            | 48,567                | 1,937,005            | 343,644               | -  |
| <b>Total Expenses</b>                       | <b>38,399,758</b>    | <b>3,094,527</b>      | <b>25,835,442</b>    | <b>7,100,399</b>      | <b>2,369,390</b>                                 |
| <b>PROGRAM REVENUES:</b>                    |                      |                       |                      |                       |  |
| Charges for services                        | 1,478,679            | -                     | 173,546              | 97,567                | 1,207,566  |
| Operating grants and contributions          | 36,537,829           | -                     | 36,537,829           | -                     | -  |
| Capital grants and contributions            | 2,300,829            | -                     | 2,300,829            | -                     | -  |
| <b>Total Program Revenues</b>               | <b>40,317,337</b>    | <b>-</b>              | <b>39,012,204</b>    | <b>97,567</b>         | <b>1,207,566</b>                                 |
| <b>Net Program Revenue (Expense)</b>        | <b>\$ 1,917,579</b>  | <b>\$ (3,094,527)</b> | <b>\$ 13,176,762</b> | <b>\$ (7,002,832)</b> | <b>\$ (1,161,824)</b>                            |
| <b>GENERAL REVENUES:</b>                    |                      |                       |                      |                       |  |
| Investment earnings                         | 408,327              |                       |                      |                       |  |
| Other miscellaneous                         | 451,820              |                       |                      |                       |  |
| <b>Total General Revenues and Transfers</b> | <b>860,147</b>       |                       |                      |                       |  |
| Change in Net Position                      | 2,777,726            |                       |                      |                       |  |
| Net Position - January 1                    | 50,099,531           |                       |                      |                       |  |
| <b>Net Position - December 31</b>           | <b>\$ 52,877,257</b> |                       |                      |                       |  |

The notes to the financial statements are an integral part of this statement.

**GOVERNMENTAL FUNDS  
BALANCE SHEET  
DECEMBER 31, 2020**

|                                      | <u>General</u>       | <u>Capital<br/>Projects</u> | <u>Total<br/>Governmental</u> |
|--------------------------------------|----------------------|-----------------------------|-------------------------------|
| <b>ASSETS</b>                        |                      |                             |                               |
| Cash and cash equivalents            | \$ 5,003,915         | \$ 2,952,750                | \$ 7,956,665                  |
| Investments                          | 11,506,286           | 6,775,842                   | 18,282,128                    |
| Receivables:                         |                      |                             |                               |
| Accounts                             | 244,770              | -                           | 244,770                       |
| Interest                             | 28,101               | 16,622                      | 44,723                        |
|                                      | <u>16,783,072</u>    | <u>9,745,214</u>            | <u>26,528,286</u>             |
| <b>LIABILITIES AND FUND BALANCES</b> |                      |                             |                               |
| Liabilities                          |                      |                             |                               |
| Accounts payable                     | 437,402              | 46,206                      | 483,608                       |
| Wages payable                        | 453,424              | -                           | 453,424                       |
| Unearned revenue                     | 1,000                | -                           | 1,000                         |
| Deposits held                        | 8,866                | -                           | 8,866                         |
|                                      | <u>900,692</u>       | <u>46,206</u>               | <u>946,898</u>                |
| Total Liabilities                    | <u>900,692</u>       | <u>46,206</u>               | <u>946,898</u>                |
| Fund Balances                        |                      |                             |                               |
| Restricted                           | 154,219              | -                           | 154,219                       |
| Committed                            | 1,141,123            | -                           | 1,141,123                     |
| Assigned                             | 6,123,426            | 9,699,008                   | 15,822,434                    |
| Unassigned                           | 8,463,612            | -                           | 8,463,612                     |
|                                      | <u>15,882,380</u>    | <u>9,699,008</u>            | <u>25,581,388</u>             |
| Total Fund Balances                  | <u>15,882,380</u>    | <u>9,699,008</u>            | <u>25,581,388</u>             |
| Total Liabilities and Fund Balances  | <u>\$ 16,783,072</u> | <u>\$ 9,745,214</u>         | <u>\$ 26,528,286</u>          |

The notes to the financial statements are an integral part of this statement.

**RECONCILIATION OF THE BALANCE SHEET OF THE  
GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION  
DECEMBER 31, 2020**

Amounts reported for governmental activities in the statement of net position are different because:

|   |                             |
|---|-----------------------------|
| Total fund balances - governmental funds  | \$ 25,581,388               |
| Capital assets net of accumulated depreciation used in governmental activities are not current financial resources. Therefore they are not reported in the funds. | 28,202,376                  |
| Compensated absences that are not due and payable in the current period and therefore are not reported in the funds.  | (1,922,210)                 |
| Change in Net Pension Asset   | 834,084                     |
| Deferred outflows of resources, other pension-related items   | 4,789,581                   |
| Deferred inflows of resources, other pension-related items  | <u>(4,607,962)</u>          |
| Net position of governmental activities   | <u><u>\$ 52,877,257</u></u> |

The notes to the financial statements are an integral part of this statement.

**GOVERNMENTAL FUNDS  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
FOR THE YEAR ENDED DECEMBER 31, 2020**

|  | <u>General</u>       | <u>Capital<br/>Projects</u> | <u>Total<br/>Governmental</u> |
|--|----------------------|-----------------------------|-------------------------------|
| <b>REVENUES</b>                            |                      |                             |                               |
| Intergovernmental                          | \$ 36,535,750        | \$ 2,300,829                | \$ 38,836,579                 |
| Fees and charges for services              | 1,207,566            | -                           | 1,207,566                     |
| Earnings on investments                    | 244,844              | 163,483                     | 408,327                       |
| Licenses and permits                       | 173,546              | -                           | 173,546                       |
| Miscellaneous revenue                      | 551,466              | -                           | 551,466                       |
| Total Revenues                             | <u>38,713,172</u>    | <u>2,464,312</u>            | <u>41,177,484</u>             |
| <b>EXPENDITURES</b>                        |                      |                             |                               |
| Current:                                   |                      |                             |                               |
| Operations                                 | 23,540,792           | 426,740                     | 23,967,532                    |
| Administration                             | 2,695,762            | -                           | 2,695,762                     |
| Support                                    | 5,916,208            | -                           | 5,916,208                     |
| Fire Prevention & Community Risk Reduction | 2,344,735            | -                           | 2,344,735                     |
| Grant projects                             | 2,079                | -                           | 2,079                         |
| Capital outlay                             | 1,346,085            | 891,414                     | 2,237,499                     |
| Total Expenditures                         | <u>35,845,661</u>    | <u>1,318,154</u>            | <u>37,163,815</u>             |
| Excess of Revenues<br>Over Expenditures    | <u>2,867,511</u>     | <u>1,146,158</u>            | <u>4,013,669</u>              |
| <b>OTHER FINANCING SOURCES AND USES</b>    |                      |                             |                               |
| Transfers in                               | -                    | 3,683,571                   | 3,683,571                     |
| Transfers out                              | (3,683,571)          | -                           | (3,683,571)                   |
| Total Other Financing Sources              | <u>(3,683,571)</u>   | <u>3,683,571</u>            | <u>-</u>                      |
| Net Change in Fund Balances                | (816,060)            | 4,829,729                   | 4,013,669                     |
| Fund Balances--January 1                   | <u>16,698,440</u>    | <u>4,869,279</u>            | <u>21,567,719</u>             |
| Fund Balances--December 31                 | <u>\$ 15,882,380</u> | <u>\$ 9,699,008</u>         | <u>\$ 25,581,388</u>          |

The notes to the financial statements are an integral part of this statement.

**RECONCILIATION OF THE STATEMENT OF REVENUES,  
EXPENDITURES AND CHANGES IN FUND BALANCES OF THE GOVERNMENTAL FUNDS TO  
THE STATEMENT OF ACTIVITIES  
DECEMBER 31, 2020**

Amounts reported for governmental activities in the statement of activities  
are different because:

|  |              |
|--|--------------|
| Net change in fund balances - total governmental funds | \$ 4,013,669 |
|--|--------------|

Governmental funds report capital outlays as expenditures. However, in the  
statement of activities, the cost of those assets is allocated over their estimated  
useful lives and reported as depreciation expense. This is the amount by which  
capital outlays exceeded depreciation in the current period.

|                                 |                    |
|---------------------------------|--------------------|
| Expenditures for capital assets | 828,793            |
| Less current year depreciation  | <u>(2,329,216)</u> |
|                                 | (1,500,423)        |

Some expenses reported in the statement of activities do not require the use of  
current financial resources and, therefore, are not reported as expenditures in the  
governmental funds.

|                                |                |
|--------------------------------|----------------|
| Change in compensated absences | (296,692)      |
| Change in net pension asset    | <u>834,084</u> |
|                                | 537,392        |

|  |           |
|--|-----------|
| Change in deferred outflow of resources, other pension-related items | 4,335,050 |
|--|-----------|

|   |                    |
|---|--------------------|
| Change in deferred inflow of resources, other pension-related items | <u>(4,607,962)</u> |
|---|--------------------|

|   |                            |
|---|----------------------------|
| Change in net position of governmental activities | <u><u>\$ 2,777,726</u></u> |
|---|----------------------------|

The notes to the financial statements are an integral part of this statement.

**GENERAL FUND  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES--  
ACTUAL AND BUDGET  
FOR THE YEAR ENDED DECEMBER 31, 2020**

|   | <u>Actual</u>              | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Variance with<br/>Actual</u> |
|---|----------------------------|----------------------------|-------------------------|---------------------------------|
| <b>REVENUES</b>                           |                            |                            |                         |                                 |
| Intergovernmental                         | \$36,535,750               | \$36,586,803               | \$36,639,138            | \$ (103,388)                    |
| Fees and charges for services             | 1,207,566                  | 779,897                    | 779,897                 | 427,669                         |
| Earnings on investments                   | 244,844                    | 40,000                     | 40,000                  | 204,844                         |
| Licenses and permits                      | 173,546                    | 134,358                    | 134,358                 | 39,188                          |
| Miscellaneous revenue                     | 551,466                    | 164,700                    | 202,073                 | 349,393                         |
| Total Revenues                            | <u>38,713,172</u>          | <u>37,705,758</u>          | <u>37,795,466</u>       | <u>917,706</u>                  |
| <b>EXPENDITURES</b>                       |                            |                            |                         |                                 |
| Personnel costs                           | 29,898,965                 | 30,692,248                 | 30,559,109              | 660,144                         |
| Purchased professional/technical services | 900,603                    | 604,926                    | 651,478                 | (249,125)                       |
| Purchased property services               | 759,218                    | 928,207                    | 921,724                 | 162,506                         |
| Other purchased services                  | 1,023,898                  | 1,154,780                  | 1,160,678               | 136,780                         |
| Supplies                                  | 1,890,417                  | 2,382,338                  | 2,501,065               | 610,648                         |
| Capital outlay                            | 1,346,085                  | 2,141,610                  | 2,555,722               | 1,209,637                       |
| Other                                     | 26,475                     | 359,022                    | 259,717                 | 233,242                         |
| Total Expenditures                        | <u>35,845,661</u>          | <u>38,263,131</u>          | <u>38,609,493</u>       | <u>2,763,832</u>                |
| Excess of Revenues Over<br>Expenditures   | <u>2,867,511</u>           | <u>(557,373)</u>           | <u>(814,027)</u>        | <u>3,681,538</u>                |
| <b>OTHER FINANCING SOURCES (USES)</b>     |                            |                            |                         |                                 |
| Transfers out                             | <u>(3,683,571)</u>         | <u>-</u>                   | <u>(3,683,571)</u>      | <u>-</u>                        |
| Total Other Financing Sources             | <u>(3,683,571)</u>         | <u>-</u>                   | <u>(3,683,571)</u>      | <u>-</u>                        |
| Fund Balance--January 1                   | <u>16,698,440</u>          |                            |                         |                                 |
| Fund Balance--December 31                 | <u><u>\$15,882,380</u></u> |                            |                         |                                 |

The notes to the financial statements are an integral part of this statement.

**STATEMENT OF FIDUCIARY NET POSITION  
 FIDUCIARY FUND  
 DECEMBER 31, 2020**

|                                       | <b>Other Employee<br/>Benefit Trust Fund</b> |
|---------------------------------------|--|
| <b>Assets</b>                         |  |
| Investments at fair value             |  |
| Bonds - mutual funds                  | \$ -   |
| Mutual funds                          | -  |
| Short term investments                | -  |
| Total Investments                     | -  |
| <br><b>NET POSITION</b>               |  |
| Restricted for:                       |  |
| Employee benefits other than pensions | -  |
| Total net position                    | \$ -   |

**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
 FIDUCIARY FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2020**

|   | <b>Other Employee Benefit<br/>Trust Fund</b> |
|---|--|
| <b>ADDITIONS</b>                          |  |
| Contributions                             |  |
| Employer                                  | \$ -   |
| Total Contributions                       | -  |
| Investment earnings                       |  |
| Net increase in fair value of investments | -  |
| Total Investment Earnings                 | -  |
| Less investment costs:                    |  |
| Administrative expenses                   | -  |
| Net investment earnings                   | -  |
| Total Additions                           | -  |
| <b>DEDUCTIONS</b>                         |  |
| Transfer out of reporting entity          | 591,527                                      |
| Total deductions                          | 591,527                                      |
| Net increase in fiduciary net position    | (591,527)                                    |
| Net position - beginning                  | 591,527                                      |
| Net position - ending                     | \$ -   |

# NOTES TO THE FINANCIAL STATEMENTS

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## **NOTE I. REPORTING ENTITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

An intergovernmental agreement between the City of Fort Collins (the City) and the Poudre Valley Fire Protection District (PVFPD) established the Poudre Fire Authority (the Authority) on December 22, 1981 and was amended and restated on July 15, 2014. The 1981 agreement conveyed all fire protection property of the City and the District to the Authority and all firefighters of the City and the District became employees of the Authority.

The 2014 amended and restated agreement updated general terms of the 1981 agreement such as the language to appoint the 5th member of the Authority Board, the impact of annexations on the Revenue Allocation Formula, appointment of a legal advisor to the Authority, and consolidation of the 1981 agreement and amendments thereto. However, updating and revising the Revenue Allocation Formula, which details the financial contribution of the PVFPD and City of Fort Collins to the operation of the Authority, was the key change to the agreement.

The more significant accounting policies reflected in the financial statements are summarized as follows:

### **A. Reporting Entity**

The Authority was created as an independent governmental entity to provide consolidated fire and rescue service within the territorial limits of the City and the District. The Authority is administered by a governing board of five members who are appointed by the City and PVFPD. Funding is provided to the Authority from these two entities.

The Authority is considered a stand-alone government for financial reporting purposes. As such, it follows the same principles as if it were a primary government as defined by the Governmental Accounting Standards Board (GASB) Codification.

The reporting entity of the Authority consists of its own legal entity and those organizations for which it is financially accountable. Entities for which the nature and significance of their relationship with the Authority are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete are included in the reporting entity. As of December 31, 2020, there are no legal entities that meet this criterion.

The Retirement Health Savings (RHS) plan was previously reported as an Other Employee Benefit Trust Fund. The Authority held control of the assets of the RHS plan through a trust. In 2020 the Authority changed plan record keepers for the RHS plan and no longer has control of the assets through a trust as defined by Governmental Accounting Standard Board Statements No. 84 *Fiduciary Activities*. The control of the assets in the trust now resides with the record keeper. The change of control resulted in a transfer out of the Other Employee Benefit Trust Fund in 2020 of \$591,527, thereby closing the respective fiduciary funds.

## **B. Government-wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all the non-fiduciary activities of the government. The effect of interfund activity has been removed from these statements. All activities of the Authority are governmental activities, which are generally supported by intergovernmental revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given function or program is offset by program revenues. Direct expenses are those that are clearly associated with a specific function or program. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program.

Investment earnings and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for the governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

## **C. Measurement Focus and Basis of Accounting**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. As under accrual accounting, expenditures are generally recorded when a liability is incurred. However, debt service expenditures, as well as those related to compensated absences and incurred claims and judgments, are recorded only when payment is due.

Charges for services, amounts due from other governments and interest associated with the current fiscal period are all considered to be susceptible to accrual. Other revenue items such as licenses and permits are considered to be measurable and available only when the cash is received by the Authority; as a result, they are not susceptible to accrual.

Fiduciary fund financial statements use the economic resources measurement focus and the accrual basis of accounting.

#### **D. Financial Statement Presentation**

The accounts of the Authority are organized and operated on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances, revenues, and expenditures. The various funds are summarized by type within the financial statements.

The Authority reports the following major governmental funds:

The General fund is the Authority's primary operating fund. It accounts for all financial resources of the Authority, except those required to be accounted for in another fund.

The Capital Projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities. Revenues and other financing sources are derived primarily from intergovernmental revenue or transfers from other funds.

#### **E. Budgetary Data**

##### *Budgetary Accounting and Control*

Appropriated budgets are established for all funds of the Authority.

##### *General Fund*

The budget for the general fund is adopted on a basis which is consistent with generally accepted accounting principles (GAAP).

##### *Capital Projects Fund*

The Capital Projects Fund budget is not consistent with GAAP because appropriations do not lapse at year end.

##### *Legal Level of Control*

The legal level of budgetary control is at the individual fund level, except for capital projects and federal and state grants for which the legal level of control is at the project or grant level. For budgetary purposes, operating transfers are considered expenditures.

##### *Lapsing Appropriations*

All appropriations unexpended or unencumbered lapse at the end of the year to the applicable fund, except capital project and federal and state grant appropriations, which lapse when the project or grant activity is completed. Appropriations, which are encumbered at year end, are

carried over to the ensuing year at which time they are matched with their corresponding expenditures.

### *Budgetary Procedures*

The Authority's budget is approved by the governing board prior to the commencement of the fiscal year. The Authority's management may transfer any unused budgeted amount or portion thereof from one budget category to any other budget category at the legal level of budgetary control without approval of the Board. Other budget amendments must be approved in the form of a resolution by the Board.

Nine resolutions making supplemental appropriations to the original adopted budget were enacted during 2020.

### *Encumbrances*

Encumbrance accounting is utilized by the Authority to record purchase orders, contracts, and other commitments for the expenditure of monies to assure effective budgetary control and accountability. Encumbrances outstanding at year end represent the estimated amount of expenditures likely to result if orders for goods and services are completed. In governmental funds, encumbrances outstanding at year end are reported as assigned fund balance since they do not represent expenditures or liabilities.

## **F. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Fund Balance/Net Position**

### **Cash and Investments**

The Authority has stated certain investments at fair value in accordance with the GASB Codification. Fair value is determined utilizing the third-party custodian's statements, Wall Street Journal, Bloomberg, and other recognized pricing services.

The Authority's cash and investments are held in the name of and managed by the City. Whenever possible, cash is pooled with the City's funds to enhance investment capabilities and maximize investment income. Investments are made taking into consideration cash flow needs, market conditions, and contingency plans. On behalf of the Authority, the City's investment policies prescribe eligible investments, investment diversification, and maturity and liquidity guidance, which are utilized in managing the investment portfolio.

### **Accounts Receivable**

Accounts receivable are expressed net of allowances for doubtful accounts. Accounts receivable are expected to be fully collectible and therefore there is no allowance recorded for the year ended December 31, 2020.

### **Capital Assets**

Capital assets, which are acquired or constructed, are reported at historical cost or estimated

historical cost in the government-wide financial statements. Capital assets are defined by the Authority as assets with an initial, individual cost of more than \$5,000, and an estimated useful life of greater than one year. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized. Capital assets other than land and impaired assets are depreciated. Depreciation is computed using the straight-line method with estimated useful lives as follows:

|  |             |
|--|-------------|
| Buildings.....                         | 25-50 years |
| Improvements other than buildings..... | 15-25 years |
| Machinery and equipment .....          | 5-15 years  |

### **Deferred Outflows/Inflows of Resources**

In addition to assets, the financial statements will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Authority reports deferred outflows/inflows of resources as follows:

*Pension-Related Amounts* – In the statement of net position, a deferred inflow of resources is reported for the unrecognized items not yet charged to pension expense related to the net pension liability, such as the unamortized portion of the net difference projected and actual earnings on pension plan investments and other differences between expected and actual experience. Deferred inflows for the net difference between projected and actual earnings on investments are recognized over a period of five years.

### **Compensated Absences**

The Authority allows employees to accumulate unused vacation pay and to defer overtime pay by accumulating compensatory leave up to maximum limits. Unused sick pay is not recognized as a liability because it does not meet the criteria for accrual. The liability associated with these benefits is reported in the government-wide financial statements. Compensated absences are considered a current liability as employees typically use the full balance in the subsequent year and the Authority records usage on a first in, first out basis. Liability for compensated absences has historically been liquidated by the general fund.

### **Long-Term Obligations**

The Authority currently has no long-term debt or other long-term obligations.

## **Fund Balance/Net Position**

In the fund financial statements, fund balance of the Authority's governmental funds may be classified as nonspendable, restricted, committed, assigned or unassigned.

Nonspendable fund balances indicate amounts which cannot be spent either: a) due to form; for example, inventories and prepaid amounts or b) due to legal or contractual requirements to be maintained intact.

Restricted fund balances indicate amounts constrained for a specific purpose by external parties, constitutional provision, or enabling legislation.

Committed fund balances indicate amounts constrained for a specific purpose by a government using its highest level of decision-making authority – a Board resolution. It would require action by the same governing body (Board of Directors) to remove or change the constraints placed on the resources. This action must occur prior to year-end; however, the amount can be determined in the subsequent period.

For the capital projects fund, any remaining positive amounts not classified in the above categories are reported as assigned. For the general fund, amounts constrained for the intent to be used for a specific purpose has been delegated to the Board of Directors, which has authority to assign amounts. Amounts reported as assigned should not result in a deficit in the unassigned fund balance.

Unassigned fund balances indicate amounts in the general fund that are not classified as nonspendable, restricted, committed, or assigned. The general fund is the only fund that would report a positive amount in unassigned fund balance. When both unassigned and committed or assigned resources are available for use, it is the Authority's policy to use committed or assigned resources first, then unassigned resources as needed.

In the government-wide fund financial statements, net position is restricted for amounts that are legally restricted by outside parties for specific purposes or through enabling legislation that is a legally enforceable restriction on the use of revenues. When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvements of those assets. The government-wide statement of net position reports \$154,219 of restricted net position.

## **Investment in Capital Assets**

Investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvements of those assets.

## Estimates

The preparation of financial statements requires management to make estimates and assumptions which effect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## Adoption of New Accounting Pronouncements

Effective January 1, 2020, the Authority adopted GASB Statement No. 83 *Certain Asset Retirement Obligations*. The Statement establishes criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for asset retirement obligations (AROs). This Statement requires that recognition occur when the liability is both incurred and reasonably estimable. The Statement also requires disclosure of information about the nature of a government's AROs, the methods used in estimating the liability, and the estimated remaining useful life of the associated capital assets. The adoption of this standard had no impact to net position of the Authority.

Effective January 1, 2020, GASB Statement No. 88 *Certain Disclosures Related to Debt*, including Direct Borrowings and Direct Placement. Statement No. 88 clarifies which liabilities governments should include in their note disclosures related to debt. This statement defines debt that must be disclosed in the notes of the financial statements as a liability that arises from contractual obligation to pay cash in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. Governments must also disclose amounts of unused lines of credits, asset pledges as collateral for debt and the terms specified in the debt agreements related to significant events of default with finance-related consequences, termination events with finance-related consequences, and subjective acceleration clauses. Within the notes, governments should separate information regarding direct borrowings and direct placements of debt from other debt. The Authority currently holds no debt, so no additional disclosures were required.

Effective January 1, 2020, the Authority adopted GASB Statement No. 97 paragraphs four and five, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*, an amendment of GASB Statement No. 14 and GASB Statement No. 84, and a supersession of GASB Statement No. 32. The primary objectives of this Statement are to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans (Section 457 plans) that meet the definition of a pension plan and for benefits provided through those

plans. The remainder of the standard is effective January 1, 2022 will be adopted accordingly. The adoption of this standard had no impact to net position of the Authority.

### **Accounting Pronouncement not yet Adopted**

The GASB has issued a Statement not yet implemented by the Authority. Authority management has not yet determined the effect the Statement will have on the financial statements. However, the Authority intends to implement all Standards by the required dates. The Standard which may impact the Authority are as follows:

GASB Statement No. 87, *Leases*. This statement, issued June 2017, will be effective for the Authority beginning with its fiscal year ending December 31, 2022 with earlier adoption encouraged. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. Under this statement, a government entity that is a lessee must recognize (1) a lease liability and (2) an intangible asset representing the lessee's right to use the leased asset. In addition, the Authority must report the (1) amortization expense for using the asset over the shorter of the term of the lease or the useful life of the underlying asset, (2) interest expense on the lease liability, and (3) note disclosures about the lease. The Statement provides exceptions from the single approach for short-term leases, financial purchases, leases of assets that are investments and certain regulated leases. This statement also addresses accounting for lease terminations and modifications, sale-leaseback transactions, non-lease components embedded in lease contracts (such as service agreements), and leases with related parties.

## **NOTE II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

### **Excess of Expenditures Over Appropriations in Individual Funds**

The Authority has no excess of expenditures over appropriations at the fund level within each of the individual funds. The actual to budget comparisons for both governmental funds may reflect immaterial excess expenditures at the program or grant level within the fund.

## **NOTE III. DETAILED NOTES ON ALL FUNDS**

### **A. Deposits and Investments**

The Authority's deposits and investments are held in the name of and managed by the City. As such, they are not evidenced by accounts or securities in the Authority's name that exist in physical or book entry form.

The City's deposits of cash are governed by Colorado State Statutes that specify eligible depositories for public cash deposits, which must be Colorado institutions and must maintain federal insurance (FDIC) on deposits held.

The Colorado Public Deposit Protection Act (PDPA) requires all units of local government deposit cash in eligible public depositories determined by state regulators. Amounts on deposit

in excess of federal insurance levels must be collateralized in accordance with the PDPA. PDPA allows the institution to create a single collateral pool for all public funds to be maintained by another institution or held in trust for all the uninsured public deposits as a group. The fair value of the collateral must be at least 102% of the aggregate uninsured deposits. All deposits in 2020 were in eligible public depositories, as defined by the Public Deposit Protection Act of 1989.

## **Deposits**

The carrying amount of the Authority's deposits held by the City as of December 31, 2020 was \$7,956,665. The bank balance was \$8,026,719.

### **Custodial Credit Risk – Deposits**

For deposits, custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits might not be returned. Due to the federal deposit insurance and the collateral, no deposits for the Authority were exposed to custodial credit risk.

## **Investments**

Investment policies are governed by Colorado statute and the Authority's own investment policies and procedures. Investments of the Authority may include:

- Obligations of the United States such as T-bills, notes, and bonds.
- Bonds or other interest-bearing obligations of which the principal and interest are unconditionally guaranteed by the United States government, such as Government National Mortgage Association (GNMA) bonds, GNMA participation certificates and GNMA pass throughs.
- Debentures or similar obligations issued by a federal intermediate credit bank or by a bank for cooperatives.
- Notes or bonds secured by mortgages or trust deeds insured pursuant to Title II of the “National Housing Act” (the Act), obligations of national mortgage associations or similar credit institutions organized under Title III of the Act and debentures issued by the Federal Housing Administration under Section 204-A of the Act.
- Repurchase agreements of any marketable security, where the fair value of such security is at all times at least equal to the monies involved and there is assignment of such security to the Authority or its agent.

A change in the interest rates on variable (floating) rate bonds likewise affects the amounts of interest received on those securities.

The Authority's investments are subject to interest rate and credit risk as described below:

### **Interest Rate Risk**

As a means of limiting its exposure to fair value losses arising from rising interest rates, the Authority's investment policy limits at least 80 percent of the Authority's investment portfolio to maturities of less than five years and at least five percent of the Authority's operating

investment portfolio to maturities of 120 days or less. Based on the current rate environment, the Authority assumes that all callable securities will be called on the first call date.

### **Credit Risk**

The Authority's investment policy limits investments to the top three ratings issued by nationally recognized statistical rating organizations (NRSROs). As of December 31, 2020, the Authority's investments in Federal Farm Credit Bank (FFCB), Federal Home Loan Bank (FHLB), Federal National Mortgage Association (FNMA) and Federal Home Loan Mortgage Corporation (FHLMC) agency securities were rated Aaa by Moody's Investor Services and AA+/- by Standard and Poor's. The Authority also has a share of Corporate Bonds with ratings ranging from AA- to AA+ from S&P and Aa3 to Aaa from Moody's. The Authority's investment policy also allows for the Authority to invest in local government investment pools.

### **Concentration of Credit Risk**

The Authority's investment policy places no limit on the amount the City, on behalf of the Authority, may invest in any one issuer. At the end of 2020, the Authority had 20.8% of its investments in FFCB, 16.5% in FHLMC, 16.9% in FNMA and 23.9% in FHLB.

### **Custodial Credit Risk for Investments**

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Authority's investment policy restricts the holding of securities by counterparties.

### **Fair Value Measurements**

The City, on behalf of the Authority, categorizes its assets and liabilities measured at fair value within the hierarchy established by GAAP. The hierarchy is based on the valuation inputs used to measure the fair value of the asset.

- Level 1 inputs are quoted prices (unadjusted) for identical assets or liabilities in active markets that a government can access at the measurement date.
- Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly.
- Level 3 inputs are unobservable inputs for an asset or liability.

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest to Level 3 inputs. If the fair value of an asset or a liability is measured using inputs from more than one level of the fair value hierarchy, the measurement is considered to be based on the lowest priority level input that is significant to the entire measurement.

Information regarding the City's fair value, credit risk rating, maturity, and fair value measurement are described below.

Investment prices for the City's securities are reported by US Bank, the City's custodial bank. US Bank acquires its pricing data from Interactive Data, a third-party provider, which provides global security evaluations and fair value pricing for fixed income securities. Their evaluations represent a good faith opinion as to what a buyer in the marketplace would pay for a security in a current sale.

Interactive Data's evaluations are based on market data and evaluated pricing models that vary by asset class and incorporate trade, bid, and other market information as well as evaluated pricing applications utilizing benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing to prepare evaluations. In addition, model processes such as the Option Adjusted Spread model are used to assess interest rate impacts and develop prepayment scenarios. For each asset class, teams of evaluators gather information from market sources and integrate relevant credit information, perceived market movements, and sector news into the evaluated pricing applications and models.

The City, on behalf of the Authority, invests primarily in fixed income securities and Local Government Investment Pools (LGIP).

For the City, the following fair value techniques were utilized in measuring the fair value of its investments.

*U.S. Government Agency and Investment Grade Corporate Securities:* U.S. Government Agency securities are reported at fair value based on a multi-dimensional relational model and Option Adjusted Spread model. The model inputs include benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers, and other reference data including Trade Reporting and Compliance Engine (TRACE) reported trades. TRACE is a program developed by the National Association of Securities Dealers (NASD) which allows for the reporting of over-the counter transactions for eligible fixed-income securities.

*Marketable Certificates of Deposit:* The investments are reported at fair value based on multiple market and industry inputs. A model is utilized to intake all information and assign a fair value. The model inputs include benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers, and other reference data including TRACE reported trades.

The City, on behalf of the Authority, has no other investments meeting the fair value disclosure requirements of GASB Statement No. 72. As of December 31, 2020, the City held, on behalf of the Authority, the following investments and maturities:

| Investment Type                                  | Credit Risk Rating<br>S&P/Moody's | Fair Value<br>Measurement<br>Level | Fair<br>Value | Investment Maturities |                        |                      |
|--|-----------------------------------|------------------------------------|---------------|-----------------------|------------------------|----------------------|
|  |                                   |                                    |               | Up to<br>120 days     | 121 days<br>to 5 years | More than<br>5 years |
|  |                                   |                                    |               |                       |                        |                      |
| <i>Investments measured by fair value levels</i> |                                   |                                    |               |                       |                        |                      |
| Instrumentality                                  |                                   |                                    |               |                       |                        |                      |
| Federal Farm Credit Bank (FFCB)                  | AA+/AAA                           | 2                                  | \$ 3,805,724  | \$ 209,010            | \$ 3,596,714           | \$ -                 |
| Federal Home Loan Bank (FHLB)                    | AA+/AAA                           | 2                                  | 4,366,264     | -                     | 4,366,264              | -                    |
| Federal Home Loan Mortgage Corporation (FHLMC)   | AA+/AAA                           | 2                                  | 3,013,551     | -                     | 3,013,551              | -                    |
| Federal National Mortgage Association (FNMA)     | AA+/AAA                           | 2                                  | 3,085,709     | -                     | 3,085,709              | -                    |
| Corporate bonds                                  | AA+/AA1                           | 2                                  | 981,869       | -                     | 981,869                | -                    |
| Corporate bonds                                  | AAA/AAA                           | 2                                  | 1,162,466     | -                     | 1,162,466              | -                    |
| Corporate bonds                                  | AA+/AA3                           | 2                                  | 143,956       | -                     | 143,956                | -                    |
| Corporate bonds                                  | AA-/AA3                           | 2                                  | 259,663       | -                     | 259,663                | -                    |
| Corporate bonds                                  | AA+/AA2                           | 2                                  | 434,499       | 174,655               | 259,844                | -                    |
| Corporate bonds                                  | AA+/AAA                           | 2                                  | 755,023       | -                     | 755,023                | -                    |
| Corporate bonds                                  | AA/AA2                            | 2                                  | 217,285       | -                     | 217,285                | -                    |
| Marketable Certificates of Deposit               |                                   |                                    | 56,119        | -                     | 56,119                 | -                    |
| Total PFA Share of City Investment Pool          |                                   |                                    | \$ 18,282,128 | \$ 383,665            | \$ 17,898,463          | \$ -                 |
| Percent of Total                                 |                                   |                                    |               | 2%                    | 98%                    |                      |

## B. Capital Assets

A summary of changes in capital asset activity for the year ended December 31, 2020 follows:

|  | Beginning<br>Balance | Additions      | Transfers | Deletions | Ending<br>Balance |
|--|----------------------|----------------|-----------|-----------|-------------------|
| <b>Primary Government:</b>                     |                      |                |           |           |                   |
| Governmental activities                        |                      |                |           |           |                   |
| Capital assets, not being depreciated:         |                      |                |           |           |                   |
| Land   | \$ 1,593,426         | \$ -           | \$ -      | \$ -      | \$ 1,593,426      |
| Construction in progress                       | 23,387               | -              | -         | -         | 23,387            |
| Total capital assets, not being depreciated    | 1,616,813            | -              | -         | -         | 1,616,813         |
| Capital assets, being depreciated:             |                      |                |           |           |                   |
| Buildings and improvements                     | 25,884,380           | -              | -         | -         | 25,884,380        |
| Improvements other than buildings              | 2,230,172            | -              | -         | -         | 2,230,172         |
| Machinery and equipment                        | 22,300,406           | 828,793        | -         | -         | 23,129,199        |
| Total capital assets being depreciated         | 50,414,958           | 828,793        | -         | -         | 51,243,751        |
| Less accumulated depreciation for:             |                      |                |           |           |                   |
| Buildings and improvements                     | (9,667,951)          | (524,516)      | -         | -         | (10,192,467)      |
| Improvements other than buildings              | (915,599)            | (115,472)      | -         | -         | (1,031,071)       |
| Machinery and equipment                        | (11,745,422)         | (1,689,228)    | -         | -         | (13,434,650)      |
| Total accumulated depreciation                 | (22,328,972)         | (2,329,216)    | -         | -         | (24,658,188)      |
| Total capital assets being depreciated, net    | 28,085,986           | (1,500,423)    | -         | -         | 26,585,563        |
| Governmental activities<br>capital assets, net | \$ 29,702,799        | \$ (1,500,423) | \$ -      | \$ -      | \$ 28,202,376     |

Depreciation expense was charged to functions / programs of the primary government as follows:

|                | Governmental<br>Activities |
|----------------|----------------------------|
| Operations     | \$ 1,937,005               |
| Administration | 48,567                     |
| Support        | 343,644                    |
|                | \$ 2,329,216               |

### C. Fund Balances

The Authority's general fund has a restricted fund balance of \$154,219, of which \$136,419 is for Keep Fort Collins Great taxes received and not spent, with remaining \$17,800 associated with private donations for the Community Risk Reduction Program and for the wildland fire program. The general fund has \$1,141,123 reported as committed fund balance for revenue reserves which can only be accessed by the Authority's board of directors for extreme emergencies, revenue shortfalls or uncontrollable cost increases. There is \$6,123,426 reported as assigned fund balance, which is comprised of \$462,172 for insurance liabilities, \$190,366 for encumbrances, with the remaining \$5,470,888 assigned for specific uses. The general fund's unassigned fund balance as of December 31, 2020 is \$8,463,612.

The Authority's capital projects fund reports \$9,699,008 of fund balance, all of which is assigned for capital projects.

## NOTE IV. OTHER INFORMATION

### A. Risk Management

#### Property, Liability, and Workers Compensation

The Authority obtains coverage through Colorado Special Districts Property and Liability Pool for its comprehensive automobile liability, general liability, and public official liability exposures, as well as damage or destruction of property, equipment breakdown, and crime. The Authority maintains property coverage with a \$5,000 deductible for all perils except for wind/hail deductible of 2% per occurrence (subject to \$5,000 minimum and \$50,000 maximum) and inland marine coverage with a \$5,000 deductible. Coverage is all-risk, subject to exclusions. Earthquake and flood coverage are excluded. Crime coverage has a \$5,000 deductible. Equipment breakdown coverage has a \$1,000 deductible. Vehicle comprehensive and collision coverage has a \$5,000 deductible. Crime deductible is \$2,500.

The liability coverage through Colorado Special Districts Property and Liability Pool includes:

- Public Entity Liability coverage with a \$2 million per occurrence limit that includes general liability, employee benefits liability, public officials' liability, employment

practices liability, and auto liability

- a. General Liability, Employee Benefits Liability deductibles are \$10,000
  - b. Public Officials Liability, Cyber Liability, Fiduciary Liability deductibles are \$1,000
  - c. Employment Practices Liability deductible is \$50,000
  - d. Automobile Liability deductible is \$5,000
  - e. Hired Auto Physical Damage Comprehensive and Collision deductibles are \$500
- The deductible for all lines is \$10,000 with the exception of public officials which is \$1,000; employment practices which is \$50,000; and Auto which is \$5,000
  - Excess Liability - \$8 million policy

Workers' compensation losses are insured through a standard workers' compensation policy with a \$5,000 deductible per claim.

There have been no significant claims exceeding insurance coverage limits during each of the past three years.

### **Employee Health and Illness**

The employees of the Authority receive comprehensive major medical benefits under a Preferred Provider Options health plan offered by the City of Fort Collins. Any related actuarial claims for the health plans are retained by the City of Fort Collins. Stop-loss coverage of \$250,000 per occurrence is retained as excess risk coverage. During the past three years, there have been one claim incurred by the Authority which has exceeded the stop-loss limit.

### **B. Related Party Transactions**

Due to the nature of the relationships, the Authority has related party transactions with the entities which created it. The following transactions occurred during 2020:

City of Fort Collins – As described in Note 1 (page 36), the City of Fort Collins provides funding for the Authority in the form of a revenue allocation formula (RAF). The RAF details how property tax and sales tax from the City will be contributed to PFA. During 2020, such funding amounted to \$30,894,543. The City also provided, per the IGA, accounting and administrative services to the Authority at no charge.

Poudre Valley Fire Protection District – During 2020, the District contributed funds amounting to \$7,942,036.

### **C. Employee Retirement Systems and Pension Plans**

## **Money Purchase Plans**

The Authority offers its firefighters defined contribution money purchase plans created in accordance with Internal Revenue Code Section 401(a). In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Firefighters are eligible to participate from the date of employment. All eligible participants are required to participate in the plan as a condition of employment. There are four separate plans, two of which are administered by the Fire and Police Pension Association of Colorado (FPPA), with the other two plans administered by Nationwide (PFA changed providers in 2020 from ICMA-RC to Nationwide).

- FPPA Statewide Hybrid Plan is a cost-sharing multiple-employer defined benefit pension plan. This plan contains a defined benefit component and a money purchase component. State statute assigns authority to establish and amend benefit provision to the FPPA. This plan is included in the FPPA's annual separately issued audited financial statements. This report is available online at [www.fppaco.org](http://www.fppaco.org) by contacting the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, Colorado 80111-2721 or telephone (303) 770-3772. The money purchase component of the Plan is an individual, self-directed retirement account that is available to a member at retirement until it is depleted. Normal retirement age is 25 years of service and age 55. All members are fully vested after five years of service. Currently, 24 firefighters are members of this plan, one participating in the Defined Benefit component and 23 participating in the Money Purchase only component, with the Authority and members required to contribute 11% and 10%, respectively. The Authority and member contributions were \$240,175 and \$218,341, respectively in 2020.
- The New Hire & Old Hire Money Purchase Plan administered through Nationwide provides that the Authority is required to contribute 11%, with participants required to contribute 10% of base pay each pay period. Contributions by the Authority are not taxable to the employee until withdrawn. Participant contributions are made with pre-tax dollars, with earnings on the Authority and participant contributions not taxed until withdrawn. Participants are fully vested upon initial participation into the plan. The Authority has the option to amend the terms of the plans, with approval of at least sixty-five percent of the total votes cast by actively employed eligible firefighters and all former employees who are entitled to a benefit from the plans. The Authority and participant contributions to the plans were \$974,217 and \$985,652, respectively during 2020.

Based on the Authority having little administrative involvement in any of the above noted Money Purchase Plans and performing no investing function, the assets are not included as part of the financial statements of the Authority.

Civilian employees are offered a separate defined contribution money purchase plan, which is incorporated with the defined contribution money purchase plan established by the City. The

plan requires the Authority and participants to contribute 7.5% and 3%, respectively, of base salary each pay period. Contributions made by the Authority are not taxable to the participant until they are withdrawn. Participant contributions are made with pre-tax dollars, and the earnings on the Authority and employee contributions are not taxed until withdrawn. Employees are eligible to participate six months from the date of employment. Employees are fully vested upon initial participation in the plan. Contribution requirements are established and may be amended by the Authority. Plan provisions are established and may be amended by Council for City of Fort Collins. Neither the Authority nor the City of Fort Collins have administrative involvement in the plan. Therefore, the assets are not included as part of the financial statements of the Authority.

### **Statewide Death and Disability Plan**

#### *Plan Description*

The Authority contributes to the FPPA Statewide Death and Disability Plan (the Plan), a multi-employer cost sharing defined benefit plan covering full-time employees of substantially all fire and police departments in Colorado. This plan is not considered an OPEB because all contributions are from employees. Separately issued financial statements and the related actuarial valuation may be obtained from the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, CO 80111.

Contributions to the Plan are used solely for the payment of death and disability benefits. The Plan was established in 1980 pursuant to Colorado Revised Statutes. All uniformed employees are eligible to be members of the Fire & Police Pension Association.

#### *Funding Policy and Authority Contributions*

Prior to 1997, the State of Colorado, whose contributions were established by Colorado statute, primarily funded the Plan. The State made a one-time contribution in 1997 of \$39,000,000 to fund the past and future service costs for all firefighters and police officers hired prior to January 1, 1997. No further State contributions are anticipated.

The annual contribution rate for members hired on or after January 1, 1997 and for members covered by Social Security is 2.6% as of January 1, 2011. Based on 2016 actuarial results, the FPPA Board of Directors agreed to increase the contribution rate to 2.8%, effective January 1, 2019 through December 31, 2020. Contributions made by the Authority for fiscal year 2020 were \$445,508. There is no pension liability recognized because the Authority has no control of the assets as defined by Governmental Accounting Standard Board Statements No. 84  
*Fiduciary Activities.*

## Benefits

Benefits are established by Colorado statute.

If a member dies prior to retirement, the surviving spouse is entitled to a benefit equal to 40% of the member's monthly base salary with an additional 10% of base salary if a surviving spouse has two or more dependent children, or if there are three or more dependent children without a surviving spouse. Benefit entitlement continues until death of the spouse and death, marriage, or other termination of dependency of children.

A member who becomes disabled prior to retirement shall be eligible for disability benefits. Effective October 1, 2002, the benefit is 70% of base salary for total disability, 50% of base salary for a permanent occupational disability and 40% of base pay for a temporary occupation disability.

Benefits paid to members are evaluated and may be re-determined on October 1 of each year. Any increase in the level of benefits cannot increase by more than 3% for any one year. Totally disabled members and their beneficiaries receive an automatic cost of living adjustment each year of 3%.

### **Fire & Police Pension Association (FPPA) Pension Plans**

The Authority participates in two FPPA cost-sharing multiple-employer pension plans. These are the Statewide Hybrid Pension plan and the Statewide Defined Benefit Pension plan which are detailed further below. The Authority had previously participated in the FPPA pension plan but left the plan in 1988. The Authority then re-entered this plan as of 2019. The first available measurement date for these plans was as of December 31, 2019 and is reflected in this report, for the year ended December 31, 2020.

As of December 31, 2020, the Authority net pension assets, pension expense and reported total deferred outflows of resources and deferred inflows of resources related to pensions for the two FPPA Statewide plans as shown:

|                           | Net Pension<br>Asset | Deferred Outflow<br>of Resources | Deferred Inflow<br>of Resources | Pension<br>Expense |
|---------------------------|----------------------|----------------------------------|---------------------------------|--------------------|
| Statewide Hybrid          | \$ 97,405            | \$ 63,574                        | \$ 135,445                      | \$ 12,130          |
| Statewide Defined Benefit | 736,679              | 4,726,007                        | 4,472,517                       | 265,038            |
| Total                     | <u>\$ 834,084</u>    | <u>\$ 4,789,581</u>              | <u>\$ 4,607,962</u>             | <u>\$ 277,168</u>  |

## Statewide Hybrid Plan

### *Plan Description*

The Statewide Hybrid Pension Plan (SWH) is a cost-sharing multiple-employer defined benefit pension plan administered by FPPA. This plan contains a defined benefit component and a money purchase component, which is discussed under “Money Purchase Plans” in this report. The Authority entered into this plan in 2019. State statute assigns authority to establish and amend benefit provision to the FPPA. This plan is included in the FPPA’s annual separately issued audited financial statements. This report is available online at [www.fppaco.org](http://www.fppaco.org) by contacting the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, Colorado 80111-2721 or telephone (303) 770-3772.

### *Benefits Provided*

A member is eligible for a normal retirement pension at any time after age 55 if the member has at least 25 years of service. The annual normal pension of the defined benefit component is one and a half percent of the average of the member’s highest three years’ base salary for each year of credited service. Benefits paid to retired members of the defined benefit component are evaluated and may be re-determined annually on October 1st. The amount of any increase is based on the FPPA Board’s discretion and can range from zero to three percent.

A member is eligible for an early retirement at age 50 or after 30 years of service. The early retirement benefit equals the normal retirement benefit reduced on an actuarially equivalent basis. Upon termination, an employee may elect to have member contributions, along with five percent as interest, returned as a lump sum distribution from the defined benefit component. Alternatively, a member with at least five years of accredited service may leave contributions with the defined benefit component of the plan and remain eligible for a retirement pension at age 55 equal to one and a half percent of the average of the member’s highest three years’ base salary for each year of credited service.

### *Contributions*

The Authority is required to contribute at a statutorily determined rate. The FPPA Board sets contribution rates at a level that enables all benefits to be fully funded at the retirement date of all members. Contribution rates for the SWH plan are set by each individual employer; however, the rate for both employer and members must be at least eight percent (8%) of the member’s base salary. Currently, one Authority firefighter is a member of this plan. Participants are fully vested upon initial participation into the plan. Plan members and the Authority are both required to contribute 10% and 11%, respectively. The Authority and members contributed \$9,106 and \$8,278, respectively during 2020.

*Net Pension Liability/Asset, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:*

As of December 31, 2020, the Authority reported \$97,405 as its proportionate share of the SWH plan net pension asset. The net pension asset was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. The Authority’s proportion of the net pension asset was based on the Authority’s contributions in relation to all participating employers in the SWH plan.

At December 31, 2019, the Authority’s proportion of the SWH plan was 0.50017922%. This is the first measurement date with an available proportionate share percentage available.

For the year ended December 31, 2020, the City’s pension expense related to the SWH plan was \$12,130.

At December 31, 2020, the Authority reported total deferred outflows of resources and deferred inflows of resources related to pensions for the SWH plan from the following sources:

|  | Deferred Outflows<br>of Resources | Deferred inflows<br>of Resources |
|--|-----------------------------------|----------------------------------|
| Differences between expected and actual experience   | \$ 46,212                         | \$ -                             |
| Changes of assumptions   | 8,256                             | -                                |
| Net difference between projected and actual earnings<br>on investments                                   | -                                 | 11,952                           |
| Changes in proportionate share   | -                                 | 120,432                          |
| Differences between employer contributions and employer’s<br>proportionate share of system contributions | -                                 | 3,061                            |
| Contributions subsequent<br>to the measurement date  | 9,106                             | -                                |
| Net Change in Total Pension Liability  | 63,574                            | 135,445                          |

The \$9,106 reported as deferred outflows of resources related to pensions, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction in net pension liability in the year ended December 31, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ended<br>December 31, | Deferred Outflow/(Inflow) of Resources<br>(prior to post-measurement date contributions) |
|----------------------------|--|
| 2020                       | \$ (8,098)   |
| 2021                       | (8,098)  |
| 2022                       | (8,098)  |
| 2023                       | (8,098)  |
| 2024                       | (8,098)  |
| Thereafter                 | (40,487)   |
| Total                      | <u>\$ (80,977)</u>   |

The differences between expected and actual experience, changes of assumptions as well as the Authority's change in their proportion are amortized over a closed period equal to the average expected remaining service lives of active and inactive members in the plan. FPPA determined the average expected remaining service lives for active and inactive members at the beginning of the 2019 measurement period to be 9.5881 years. The difference between projected and actual investment experience is amortized over a closed five-year period.

#### *Actuarial Assumptions*

The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs:

|   | Rate (%)       |
|---|----------------|
| Wage Inflation  | 2.50           |
| Salary increase, including wage inflation   | 4.25% - 11.25% |
| Cost of living  | 0.00           |
| Long-term investments rate of return, net position<br>plan investment expenses, including price inflation | 7.00           |

The actuarial method used is the entry age normal method. For determining the total pension liability, the post-retirement mortality tables for non-disabled retirees uses the 2006 central rates from the RP-2014 Employee Mortality Tables for males and females projected to 2018 using the MP-2017 projections scales, and then projected prospectively using the ultimate rates of the scale for all years. The pre-retirement off-duty mortality tables are adjusted to the 50% of the RP-2014 mortality tables for active employees. The on-duty mortality rate is 0.00015.

The assumptions that are based upon the actuary's recommendations are internally consistent and reasonably based on the actual past experience of the plan.

The following presents the City's proportionate share net pension liability (asset) calculated using the discount rate of 7.00%, as well as what the City's proportionate share of the net pension

liability (asset) would be if it were calculated using a discount rate that is one percent lower (6.00%) or one percent higher (8.00%) than the current rate:

Sensitivity of the NPL:

|  | 1% Decrease<br>6.00% | Current Discount<br>Rate<br>7.00% | 1% Increase<br>8.00% |
|--|----------------------|-----------------------------------|----------------------|
| Authority's proportionate share of net pension liability (asset) | (59,243)             | (97,405)                          | (129,330)            |

### **Statewide Defined Benefit Plan**

The Statewide Defined Benefit Plan (SWDB) is a cost-sharing multiple-employer defined benefit pension plan administered by FPPA. The plan provides retirement and death benefits to firefighters hired on or after April 8, 1978. In addition to the initial transfer plan implemented at that time, an updated plan was instituted in 2011 for firefighters hired on or after October 1, 2011. The Authority entered this plan in 2019. State statute assigns authority to establish and amend benefit provisions to the FPPA. This plan is included in the FPPA's annual separately issued audited financial statements. This report is available online at [www.fppaco.org](http://www.fppaco.org) by contacting the Fire and Police Pension Association, 5290 DTC Parkway, Suite 100, Greenwood Village, Colorado 80111-2721 or telephone (303) 770-3772.

#### *Benefits Provided*

A member is eligible for a normal retirement pension once the member has completed twenty-five years of credited service and has attained the age of 55. The annual normal retirement benefit is two percent of the average of the member's highest three years' base salary for each year of credited service up to ten years, plus two and a half percent for each year of service thereafter. Benefits paid to retired members are evaluated and may be re-determined every October 1st. The amount of any increase is based on the FPPA Board's discretion and can range from zero to the higher of three percent or the Consumer Price Index.

A member is eligible for an early retirement at age 50 or after 30 years of service. The early retirement benefit equals the normal retirement benefit reduced on an actuarially equivalent basis. Upon termination, an employee may elect to have member contributions, along with five percent as interest, returned as a lump sum distribution. Alternatively, a member with at least five years of accredited service may leave contributions with the plan and remain eligible for a retirement pension at age 55 equal to two percent of the member's average highest three years' base salary for each year of credited service up to ten years, plus two and a half percent for each year of service thereafter.

## *Contributions*

The Authority is required to contribute at a statutorily determined rate. The FPPA Board sets contribution rates at a level that enables all benefits to be fully funded at the retirement date of all members. Contribution rates for the SWDB plan are set by state statute. Employer contribution rates can only be amended by state statute while member contribution rates can be amended by state statute or election of the membership and Authority's Board. Currently, 85 Authority firefighters are active members of the plan. In 2020, the Authority and members contributed \$834,154 and \$819,191, respectively. In 2020, the Authority and members of the plan hired after 6/2/2019 contributed 8% and 11%, respectively. Member contributions will increase 0.5% annually through 2022 for a total combined member and Authority contribution rate of 20% in 2022. In 2020, the Authority and members hired prior to 6/2/2019 contributed 11% and 11%, respectively. Contribution rates for members of the plan hired prior to 6/2/2019 will increase 0.5% annually through 2022 for a total combined member and Authority contribution rate of 24% in 2022.

### *Net Pension Liability/Asset, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:*

As of December 31, 2020, the Authority reported \$736,679 as its proportionate share of the SWDB plan net pension asset. The net pension asset was measured as of December 31, 2019, and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2019. The Authority's proportion of the net pension asset was based on the Authority's contributions in relation to all participating employers in the SWDB plan.

At December 31, 2019, the Authority's proportion of the SWDB plan was 1.30255743%. This is the first measurement date with an available proportionate share percentage available.

For the year ended December 31, 2020, the City's pension expense related to the SWDB plan was \$265,038.

At December 31, 2020, the Authority reported total deferred outflows of resources and deferred inflows of resources related to pensions for the SWDB plan from the following sources:

|  | Deferred Outflows<br>of Resources | Deferred inflows<br>of Resources |
|--|-----------------------------------|----------------------------------|
| Differences between expected and actual experience   | \$ 2,493,056                      | \$ 14,420                        |
| Changes of assumptions   | 1,398,797                         | -                                |
| Net difference between projected and actual earnings<br>on investments                                   | -                                 | 1,158,077                        |
| Changes in proportionate share   | -                                 | 2,993,370                        |
| Differences between employer contributions and employer's<br>proportionate share of system contributions | -                                 | 306,650                          |
| Contributions subsequent<br>to the measurement date  | 834,154                           | -                                |
| Net Change in Total Pension Liability  | <u>4,726,007</u>                  | <u>4,472,517</u>                 |

The \$834,154 reported as deferred outflows of resources related to pensions, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction in net pension liability in the year ended December 31, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ended<br>December 31, | Deferred Outflow/(Inflow) of Resources<br>(prior to post-measurement date contributions) |
|----------------------------|--|
| 2020                       | \$ (58,066)  |
| 2021                       | (58,066)   |
| 2022                       | (58,066)   |
| 2023                       | (58,066)   |
| 2024                       | (58,066)   |
| Thereafter                 | (290,333)  |
| Total                      | <u>\$ (580,663)</u>  |

The differences between expected and actual experience, changes of assumptions as well as the Authority's change in their proportion are amortized over a closed period equal to the average expected remaining service lives of active and inactive members in the plan. FPPA determined the average expected remaining service lives for active and inactive members at the beginning of the 2019 measurement period to be 9.5881 years. The difference between projected and actual investment experience is amortized over a closed five-year period.

#### *Actuarial Assumptions*

The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions and other inputs:

|   | Rate (%)       |
|---|----------------|
| Wage Inflation  | 2.50           |
| Salary increase, including wage inflation   | 4.25% - 11.25% |
| Cost of living  | 0.00           |
| Long-term investments rate of return, net position<br>plan investment expenses, including price inflation | 7.00           |

The actuarial method used is the entry age normal method. For determining the total pension liability, the post-retirement mortality tables for non-disabled retirees uses the 2006 central rates from the RP-2014 Employee Mortality Tables for males and females projected to 2018 using the MP-2017 projections scales, and then projected prospectively using the ultimate rates of the scale for all years. The pre-retirement off-duty mortality tables are adjusted to the 50% of the RP-2014 mortality tables for active employees. The on-duty mortality rate is 0.00015.

The assumptions that are based upon the actuary’s recommendations are internally consistent and reasonably based on the actual past experience of the plan.

The following presents the City’s proportionate share net pension liability (asset) calculated using the discount rate of 7.00%, as well as what the City’s proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one percent lower (6.00%) or one percent higher (8.00%) than the current rate:

Sensitivity of the NPL:

|   | 1% Decrease<br>6.00% | Current Discount<br>Rate<br>7.00% | 1% Increase<br>8.00% |
|---|----------------------|-----------------------------------|----------------------|
| Authority's proportionate share of<br>net pension liability (asset) | 4,466,643            | (736,679)                         | (5,052,145)          |

#### **D. Employee Benefit Trusts other than pensions**

##### **Post Employment Health Plan (PEHP)**

In 2006 and 2007, the Authority offered to classified and unclassified management employees the employer-sponsored defined contribution health benefits saving vehicle which allowed the employees to accumulate assets to pay for medical expenses in retirement on a tax-free basis. As of December 31, 2007, the plan was frozen. There can no longer be any money withheld for this plan. The frozen Authority plan is administered by Nationwide.

In the 2018 Collective Bargaining Agreement, the Authority agreed to provide a Retirement Health Savings (RHS) plan (changed to PEHP in 2020 when the plan moved to Nationwide) to

members of the bargaining unit, Battalion Chiefs, and uniformed Division Chiefs. The Authority makes mandatory contributions to the plan on behalf of the employees based on years of service to the Authority. Following is the schedule of contributions for the year 2020.

| <b>Years of Service</b>                  | <b>Employer Contribution<br/>(Percentage of bi-weekly base salary)</b> |
|--|--|
| 0 – 9.99 years                           | 1.5% of base salary  |
| 10-19.99 years                           | 1.75% of base salary   |
| 20 or more years                         | 2% of base salary  |
| For Employees hired before April 1, 1986 | 3.40% of base salary   |

Employees may invest the contributions within the plan in accordance with plan guidelines and the plan’s available investment options. The contributions are placed directly into the Employee’s PEHP plan on behalf of the Employee in accordance with the applicable plan guidelines.

The PEHP plan offers triple tax advantage to employees. Employee contributions are made through pre-tax payroll deductions, are invested in Nationwide funds and grow tax-free, with monies being withdrawn tax-free for qualifying expenses. No federal, state, or FICA tax is withheld. Employees cannot change their elections after their initial enrollment. Once participants become eligible to get reimbursed from their own PEHP account, they can turn in receipts to a third-party administrator and be reimbursed with tax-free monies. If the employee passes away, the employee’s spouse and dependents are automatically eligible to use the account and are reimbursed on a tax-free basis.

## **E. Legal Matters**

### *Pending Litigation and Grants*

Under the terms of federal and state grants, periodic audits are required, and certain costs may be questioned as not being appropriate expenditures under the terms of the grants. Such audits could lead to reimbursement to the grantor agencies. Authority management believe disallowances, if any, resulting from any such audits would be immaterial. There currently are no disallowed or questioned costs.

### *Tax, Spending and Debt Limitations*

Article X, Section 20, of the State Constitution, has several limitations, including those for revenue, expenditures, property tax, and issuance of debt. The Amendment is complex and subject to judicial interpretation. In the opinion of management, the Authority is not subject to the provisions of the Amendment since it does not have the power to levy taxes or issue debt and is thus not a “District” as defined in the Amendment.

**REQUIRED SUPPLEMENTARY INFORMATION**

**I. Schedule of the Authority's Proportionate Share of the Net Pension Liability (Asset)**

**Fire & Police Pension Association Statewide Hybrid Pension Plan**

|   | <u>2019</u>        |
|---|--------------------|
| Proportionate share of total pension liability                            | \$ 324,028         |
| Proportionate share of fiduciary net position                             | <u>421,433</u>     |
| Proportionate share of net pension liability (asset)                      | <u>\$ (97,405)</u> |
| <br>  |                    |
| Fiduciary net position as a percentage of total pension liability (asset) | -130.06%           |
| <br>  |                    |
| Covered payroll   | 39,070             |
| <br>  |                    |
| Net pension liability (asset) as a percentage of covered payroll          | -249.31%           |
| <br>  |                    |
| Proportion of Net pension liability (asset)                               | 0.50017922%        |

**Fire & Police Pension Association Statewide Defined Benefit Pension**

|   | <u>2019</u>         |
|---|---------------------|
| Proportionate share of total pension liability                            | \$ 38,026,585       |
| Proportionate share of fiduciary net position                             | <u>38,763,263</u>   |
| Proportionate share of net pension liability (asset)                      | <u>\$ (736,679)</u> |
| <br>  |                     |
| Fiduciary net position as a percentage of total pension liability (asset) | -101.94%            |
| <br>  |                     |
| Covered payroll   | 3,889,895           |
| <br>  |                     |
| Net pension liability (asset) as a percentage of covered payroll          | -18.94%             |
| <br>  |                     |
| Proportion of Net pension liability (asset)                               | 1.30255743%         |

\* Due to the re-entrance into the FPPA plans information determined under the provisions of GASB 68 is not available for years prior to 2019. In future reports, additional years will be added until 10 years of historical data are presented. Information presented in this schedule has been determined as of the measurement date in accordance with GASB Statement No. 68.

**II. Schedule of the Authority's Contributions**

**Fire & Police Pension Association Statewide Hybrid Pension Plan**

|      | Statutorily<br>Determined<br>Contribution | Actual<br>Contribution | Contribution<br>Deficiency<br>(Excess) | Covered<br>Payroll | Actual<br>Contributions as<br>a \$ of Covered<br>Payroll |
|------|---|------------------------|--|--------------------|--|
| 2019 | \$ 7,982                                  | \$ 4,625               | \$ 3,357                               | \$ 39,070          | 11.84%   |
| 2020 | 9,106                                     | 9,106                  | -                                      | 82,782             | 11.00%   |

**Fire & Police Pension Association Statewide Defined Benefit Pension**

|      | Statutorily<br>Determined<br>Contribution | Actual<br>Contribution | Contribution<br>Deficiency<br>(Excess) | Covered<br>Payroll | Actual<br>Contributions as<br>a \$ of Covered<br>Payroll |
|------|---|------------------------|--|--------------------|--|
| 2019 | \$ 768,022                                | \$ 449,906             | \$ 318,116                             | \$ 3,889,895       | 11.57%   |
| 2020 | 834,154                                   | 834,154                | -                                      | 7,915,997          | 10.54%   |

\* Due to the re-entrance into the FPPA plans information determined under the provisions of GASB 68 is not available for years prior to 2019. In future reports, additional years will be added until 10 years of historical data are presented. Information presented in this schedule has been determined as of the measurement date in accordance with GASB Statement No. 68.

## SUPPLEMENTARY INFORMATION



Public Education Moment

CAPITAL PROJECTS FUND  
INDIVIDUAL FUND BUDGET SCHEDULE

**Capital Projects Fund** - - to account for financial resources to be used for the acquisition or construction of major capital facilities. Revenues and other financing sources are primarily derived from contributions from the City and the District or transfers from the General fund.

**POUDRE FIRE AUTHORITY CAPITAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
ACTUAL AND BUDGET (NON-GAAP BUDGETARY BASIS)  
FOR THE YEAR ENDED DECEMBER 31, 2020**

|   | <u>Actual</u>       | <u>Prior Years<br/>Actual</u> | <u>Cumulative<br/>Actual</u> | <u>Cumulative<br/>Budget</u> | <u>Variance</u>        |
|---|---------------------|-------------------------------|------------------------------|------------------------------|------------------------|
| <b>REVENUES</b>   |                     |                               |                              |                              |                        |
| Intergovernmental   | \$ 2,300,829        | \$ 3,235,369                  | \$ 5,536,198                 | \$ 43,838,434                | \$ (38,302,236)        |
| Earnings on investments                                   | 163,483             | 260,381                       | 423,864                      | 1,759,770                    | (1,335,906)            |
| Miscellaneous revenue                                     | -                   | 100,799                       | 100,799                      | 2,568,659                    | (2,467,860)            |
| Total Revenues  | <u>2,464,312</u>    | <u>3,596,549</u>              | <u>6,060,861</u>             | <u>48,166,863</u>            | <u>(42,106,002)</u>    |
| <b>EXPENDITURES</b>                                       |                     |                               |                              |                              |                        |
| Apparatus equipment replacement                           | 502,524             | 1,446,629                     | 1,949,153                    | 19,616,901                   | 17,667,748             |
| Burn building   | 716,457             | 101,392                       | 817,849                      | 1,158,950                    | 341,101                |
| Facilities maintenance                                    | 3,209               | 164,070                       | 167,279                      | 1,622,215                    | 1,454,936              |
| SCBA replacement  | -                   | 50,278                        | 50,278                       | 2,248,290                    | 2,198,012              |
| Computer/technology replacement                           | 10,837              | 12,818                        | 23,655                       | 1,143,317                    | 1,119,662              |
| Radio replacement   | -                   | 18,916                        | 18,916                       | 1,448,213                    | 1,429,297              |
| Hose replacement  | -                   | 25,061                        | 25,061                       | 113,127                      | 88,066                 |
| Thermal imager replacement                                | -                   | 2,075                         | 2,075                        | 170,060                      | 167,985                |
| Staff vehicle replacement                                 | -                   | 102,842                       | 102,842                      | 568,885                      | 466,043                |
| Station Shop 6  | 80,362              | 50,683                        | 131,045                      | 2,385,000                    | 2,253,955              |
| Training Center Improvement                               | 1,765               | 140,156                       | 141,921                      | 259,486                      | 117,565                |
| RMS Replacement   | -                   | 4,307                         | 4,307                        | 932,342                      | 928,035                |
| Rescue Tools Replacement                                  | -                   | 4,260                         | 4,260                        | 12,400                       | 8,140                  |
| Station Shop 7  | 3,000               | -                             | 3,000                        | 4,509,750                    | 4,506,750              |
| Total Expenditures  | <u>1,318,154</u>    | <u>2,123,487</u>              | <u>3,441,641</u>             | <u>36,188,936</u>            | <u>32,747,295</u>      |
| Excess (deficiency) of revenues over (under) expenditures | <u>1,146,158</u>    | <u>1,473,062</u>              | <u>2,619,220</u>             | <u>11,977,927</u>            | <u>(9,358,707)</u>     |
| <b>OTHER FINANCING SOURCES (USES)</b>                     |                     |                               |                              |                              |                        |
| Proceeds from sale of capital assets                      | -                   | 4,345                         | 4,345                        | 30,144                       | (25,799)               |
| Transfers In:   |                     |                               |                              |                              |                        |
| Transfers from PFA Operating Fund                         | 3,683,571           | 315,000                       | 3,998,571                    | 12,169,124                   | (8,170,553)            |
| Transfers Out:  |                     |                               |                              |                              |                        |
| Transfers to PFA Operating Fund                           | -                   | (5,360,208)                   | (5,360,208)                  | (5,469,261)                  | 109,053                |
| Total Other Financing Sources (Uses)                      | <u>3,683,571</u>    | <u>(5,040,863)</u>            | <u>(1,357,292)</u>           | <u>6,730,007</u>             | <u>(8,087,299)</u>     |
| Net Change in Fund Balances                               | <u>\$ 4,829,729</u> | <u>\$ (3,567,801)</u>         | <u>\$ 1,261,928</u>          | <u>\$ 18,707,934</u>         | <u>\$ (17,446,006)</u> |
| Fund Balances--January 1                                  | <u>\$ 4,869,279</u> |                               |                              |                              |                        |
| Fund Balances--December 31                                | <u>\$ 9,699,008</u> |                               |                              |                              |                        |

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## Statistical Section (unaudited)

This section of the Poudre Fire Authority comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Authority's overall financial health.



Thank You sign for Cameron Peak Fire Responders

Financial Trends – These schedules contain trend information to help the reader understand how the Authority’s financial performance and well-being have changed over time.

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| Net Position by Component .....         | 68 |
| Changes in Net Position.....            | 69 |
| Fund Balances, Governmental Funds ..... | 70 |
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Revenue Capacity – This schedule contains information to help the reader assess the Authority’s most significant local revenue source – Intergovernmental Revenue.

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| Revenues by Source, Governmental Funds ..... | 72 |
|--|----|

Debt Capacity – This schedule presents information to help the reader assess the affordability of the Authority’s current levels of outstanding debt and its ability to issue additional debt in the future.

|   |    |
|---|----|
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|---|----|

Demographic and Economic Information – These schedules offer demographics and economic indicators to help the reader understand the environment within which the Authority’s financial activities take place.

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|---|----|
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| Principal Employers – City of Fort Collins .....                  | 75 |
| Full-time Equivalent Authority Employees by Function/Program..... | 76 |

Operating Information – These schedules contain service and infrastructure data to help the reader understand how the information in the Authority financial report relates to the services the Authority provides and the activities it performs.

|  |    |
|--|----|
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**Net Position by Component** (in thousands )  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

Exhibit A

|  | 2011      | 2012      | 2013      | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      | 2020      |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Governmental activities                    |           |           |           |           |           |           |           |           |           |           |
| Net investment in capital assets           | \$ 20,783 | \$ 20,892 | \$ 19,664 | \$ 19,397 | \$ 19,809 | \$ 27,351 | \$30,403  | \$30,263  | \$ 29,703 | \$ 28,202 |
| Restricted                                 | 816       | 292       | 394       | 628       | 757       | 1,210     | 706       | 396       | 542       | 154       |
| Unrestricted                               | 6,812     | 7,751     | 9,101     | 10,425    | 12,178    | 10,410    | 12,126    | 16,082    | 19,855    | 24,521    |
| Total governmental activities net position | \$ 28,411 | \$ 28,935 | \$ 29,159 | \$ 30,450 | \$ 32,744 | \$ 38,971 | \$ 43,235 | \$ 46,741 | \$ 50,100 | \$ 52,878 |

**Changes in Net Position** (in thousands )  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

Exhibit B

| <b>Expenses</b>                                | 2011     | 2012     | 2013     | 2014     | 2015     | 2016     | 2017     | 2018     | 2019     | 2020     |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Governmental activities                        |          |          |          |          |          |          |          |          |          |          |
| Administration                                 | \$ 2,409 | \$ 2,456 | \$ 2,639 | \$ 2,358 | \$ 2,572 | \$ 2,444 | \$ 3,620 | \$3,225  | \$2,311  | \$ 3,095 |
| Operations                                     | 20,124   | 21,293   | 21,921   | 22,022   | 22,760   | 21,609   | 22,444   | 23,317   | 24,258   | 25,835   |
| Support  | -        | -        | -        | -        | -        | 2,393    | 2,487    | 4,608    | 6,080    | 7,100    |
| Fire Prevention/Community Safety Service       | 1,211    | 1,166    | 1,715    | 1,814    | 1,990    | 2,353    | 4,672    | 2,964    | 2,698    | 2,369    |
| Total governmental activities expenses         | 23,744   | 24,915   | 26,275   | 26,194   | 27,322   | 28,799   | 33,223   | 34,114   | 35,347   | 38,400   |
| <b>Program Revenues</b>                        |          |          |          |          |          |          |          |          |          |          |
| Governmental activities                        |          |          |          |          |          |          |          |          |          |          |
| Charges for services                           | 882      | 1,062    | 1,197    | 1,665    | 1,667    | 1,844    | 1,632    | 1,793    | 1,299    | 2,822    |
| Operating grants & contributions               | 23,782   | 23,590   | 24,202   | 23,930   | 27,705   | 31,376   | 30,225   | 31,581   | 33,025   | 35,195   |
| Capital grants and contributions               | 535      | 535      | 897      | 1,447    | -        | 1,626    | 5,117    | 3,484    | 3,372    | 2,301    |
| Total governmental activities program revenues | 25,199   | 25,187   | 26,296   | 27,042   | 29,373   | 34,846   | 36,974   | 36,858   | 37,696   | 40,317   |
| <b>Net (expenses) revenue</b>                  | 1,455    | 272      | 21       | 848      | 2,050    | 6,046    | 3,751    | 2,744    | 2,349    | 1,918    |
| Governmental activities                        | 1,455    | 272      | 21       | 848      | 2,050    | 6,046    | 3,751    | 2,744    | 2,349    | 1,918    |
| <b>General revenues</b>                        |          |          |          |          |          |          |          |          |          |          |
| Investment earnings                            | 151      | 113      | 13       | 151      | 153      | 64       | 170      | 284      | 628      | 408      |
| Sale of equipment                              | -        | -        | -        | -        | -        | 37       | -        | 13       | 4        | -        |
| Miscellaneous revenue                          | 80       | 139      | 189      | 292      | 92       | 79       | 344      | 465      | 377      | 452      |
| Transfers, net                                 | -        | -        | -        | -        | -        | -        | -        | -        | -        | -        |
| Total governmental activities                  | 231      | 252      | 202      | 443      | 245      | 180      | 514      | 762      | 1,009    | 860      |
| <b>Change in net position</b>                  |          |          |          |          |          |          |          |          |          |          |
| Total governmental activities                  | \$ 1,686 | \$ 524   | \$ 223   | \$ 1,291 | \$ 2,295 | \$ 6,226 | \$ 4,265 | \$ 3,506 | \$ 3,358 | \$ 2,778 |

**Fund Balances, Governmental Funds (in thousands)**  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Exhibit C

|                                       | 2011            | 2012            | 2013            | 2014            | 2015            | 2016            | 2017            | 2018            | 2019             | 2020             |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|
| <b>General Fund</b>                   |                 |                 |                 |                 |                 |                 |                 |                 |                  |                  |
| Nonspendable                          | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ -            | \$ 345          | \$ -             | \$ -             |
| Restricted                            | 816             | 292             | 394             | 627             | 757             | 1,210           | 705             | 396             | 542              | 154              |
| Committed                             | -               | -               | -               | -               | -               | 936             | 971             | 1,027           | 1,132            | 1,141            |
| Assigned                              | 923             | 1,643           | 1,236           | 1,271           | 1,468           | 87              | 356             | 251             | 5,572            | 6,123            |
| Unassigned                            | 2,151           | 2,099           | 3,054           | 4,150           | 4,568           | 5,439           | 6,187           | 7,637           | 9,452            | 8,464            |
| <b>Total General Fund</b>             | <b>\$ 3,890</b> | <b>\$ 4,034</b> | <b>\$ 4,684</b> | <b>\$ 6,048</b> | <b>\$ 6,793</b> | <b>\$ 7,672</b> | <b>\$ 8,219</b> | <b>\$ 9,656</b> | <b>\$ 16,698</b> | <b>\$ 15,882</b> |
| <b>All Other Governmental Funds</b>   |                 |                 |                 |                 |                 |                 |                 |                 |                  |                  |
| Restricted                            | -               | -               | -               | -               | -               | -               | -               | -               | -                | -                |
| Assigned                              | 5,413           | 5,649           | 6,389           | 6,654           | 7,811           | 5,440           | 6,168           | 8,437           | 4,869            | 9,699            |
| Unassigned                            | -               | -               | -               | -               | -               | -               | -               | -               | -                | -                |
| <b>Total Other Governmental Funds</b> | <b>\$ 5,413</b> | <b>\$ 5,649</b> | <b>\$ 6,389</b> | <b>\$ 6,654</b> | <b>\$ 7,811</b> | <b>\$ 5,440</b> | <b>\$ 6,168</b> | <b>\$ 8,437</b> | <b>\$ 4,869</b>  | <b>\$ 9,699</b>  |

**Changes in Fund Balances, Governmental Funds (in thousands)**  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Exhibit D

|  | <u>2011</u>   | <u>2012</u>   | <u>2013</u>     | <u>2014</u>     | <u>2015</u>     | <u>2016</u>       | <u>2017</u>     | <u>2018</u>     | <u>2019</u>     | <u>2020</u>     |
|--|---------------|---------------|-----------------|-----------------|-----------------|-------------------|-----------------|-----------------|-----------------|-----------------|
| <b>Revenues</b>  |               |               |                 |                 |                 |                   |                 |                 |                 |                 |
| Intergovernmental  | \$ 24,020     | \$ 23,856     | \$ 24,938       | \$ 25,377       | \$ 27,476       | \$ 32,839         | \$ 35,113       | \$ 34,916       | \$ 36,537       | \$ 38,837       |
| Fees and charges for services                                | 689           | 1,083         | 1,197           | 1,491           | 1,667           | 1,726             | 1,549           | 1,620           | 741             | 1,208           |
| Earnings on investments                                      | 151           | 113           | 13              | 151             | 153             | 64                | 170             | 284             | 628             | 408             |
| Licenses and permits   | 193           | 248           | 161             | 174             | 229             | 162               | 213             | 237             | 249             | 174             |
| Miscellaneous revenue  | 80            | 133           | 124             | 292             | 92              | 198               | 428             | 550             | 554             | 551             |
| <b>Total Revenues</b>  | <b>25,133</b> | <b>25,433</b> | <b>26,433</b>   | <b>27,485</b>   | <b>29,617</b>   | <b>34,989</b>     | <b>37,473</b>   | <b>37,607</b>   | <b>38,710</b>   | <b>41,177</b>   |
| <b>Expenditures</b>  |               |               |                 |                 |                 |                   |                 |                 |                 |                 |
| Operations   | 18,421        | 19,913        | 20,110          | 20,548          | 21,355          | 18,816            | 20,535          | 21,548          | 22,286          | 23,968          |
| Administration   | 1,954         | 2,143         | 2,346           | 1,984           | 2,132           | 2,109             | 3,083           | 2,628           | 2,235           | 2,696           |
| Support  | -             | -             | -               | -               | -               | 4,027             | 4,606           | 4,938           | 5,721           | 5,916           |
| Community Safety Service                                     | 1,201         | 1,151         | 1,714           | 1,803           | 1,931           | 2,241             | 2,509           | 2,960           | 2,694           | 2,345           |
| Grant projects   | 447           | 46            | 218             | 118             | 156             | 220               | 158             | 122             | 1               | 2               |
| Capital outlay   | 2,324         | 1,571         | 489             | 1,180           | 1,906           | 8,871             | 3,184           | 1,718           | 2,302           | 2,237           |
| Debt Services:   |               |               |                 |                 |                 |                   |                 |                 |                 |                 |
| Principal retirement   | 119           | 123           | 128             | 134             | 139             | 145               | 2,041           | -               | -               | -               |
| Interest   | 116           | 111           | 106             | 101             | 95              | 89                | 84              | -               | -               | -               |
| <b>Total expenditures</b>                                    | <b>24,582</b> | <b>25,058</b> | <b>25,111</b>   | <b>25,868</b>   | <b>27,714</b>   | <b>36,518</b>     | <b>36,199</b>   | <b>33,915</b>   | <b>35,239</b>   | <b>37,164</b>   |
| Excess (deficiency) of revenues<br>over (under) expenditures | 551           | 375           | 1,322           | 1,617           | 1,903           | (1,529)           | 1,275           | 3,692           | 3,471           | 4,014           |
| <b>Other financing sources (uses)</b>                        |               |               |                 |                 |                 |                   |                 |                 |                 |                 |
| Proceeds from sale of capital assets                         | -             | 7             | 65              | 14              | -               | 37                | -               | 13              | 4               | -               |
| Transfers in   | 296           | 870           | -               | -               | 1,227           | 1,227             | 582             | 870             | 5,675           | 3,684           |
| Transfers out  | (296)         | (870)         | -               | -               | (1,227)         | (1,227)           | (582)           | (870)           | (5,675)         | (3,684)         |
| <b>Total other financing sources (uses)</b>                  | <b>-</b>      | <b>7</b>      | <b>65</b>       | <b>14</b>       | <b>-</b>        | <b>37</b>         | <b>-</b>        | <b>13</b>       | <b>4</b>        | <b>-</b>        |
| <b>Net change in fund balances</b>                           | <b>\$ 551</b> | <b>\$ 382</b> | <b>\$ 1,387</b> | <b>\$ 1,631</b> | <b>\$ 1,903</b> | <b>\$ (1,492)</b> | <b>\$ 1,275</b> | <b>\$ 3,705</b> | <b>\$ 3,475</b> | <b>\$ 4,014</b> |
| Debt services as a percentage of<br>noncapital expenditures  | 1.04%         | 0.98%         | 0.94%           | 0.94%           | 0.89%           | 0.85%             | 5.87%           | 0.00%           | 0.00%           | 0.00%           |

**Revenues by Source, Governmental Funds** *(in thousands)*

Exhibit E

Last Ten Fiscal Years

*(modified accrual basis of accounting)*

| Fiscal Year | City of         | PVFPD | FEMA - OEM | NCRCN Radio<br>Maintenance | Grants | City FC - Capital            | Total  |
|-------------|-----------------|-------|------------|----------------------------|--------|------------------------------|--------|
|             | Fort<br>Collins |       |            |                            |        | Expansion Fee -<br>Station 4 |        |
| 2011        | 18,812          | 4,466 | 18         | 114                        | 376    | 234                          | 24,020 |
| 2012        | 19,101          | 4,335 | 29         | 124                        | 32     | 234                          | 23,856 |
| 2013        | 19,885          | 4,335 | 14         | 134                        | 336    | 234                          | 24,938 |
| 2014        | 20,574          | 4,404 | 15         | 149                        | 1      | 234                          | 25,377 |
| 2015        | 22,090          | 4,922 | 14         | 149                        | 67     | 234                          | 27,476 |
| 2016        | 23,882          | 8,438 | 14         | 229                        | 42     | 234                          | 32,839 |
| 2017        | 29,062          | 5,730 | 15         | 233                        | 73     | 234                          | 35,347 |
| 2018        | 27,940          | 6,686 | 15         | 6                          | 269    | -                            | 34,916 |
| 2019        | 29,824          | 6,806 | -          | -                          | -      | -                            | 36,630 |
| 2020        | 30,895          | 7,942 | -          | -                          | -      | -                            | 38,837 |

**Note:** Poudre Fire Authority, a consolidated fire department composed of the City of Fort Collins and the Poudre Valley Fire Protection District (PVFPD), receives the majority of its revenue from these two sources. In 2020 the City of Fort Collins contributed 79.55% of PFA intergovernmental revenue from its property tax and sales and use tax revenue and KFCG sales tax initiative. The PVFPD contributed 20.45% of PFA intergovernmental revenue from its property tax and specific ownership tax (2016 included District capital contribution and Timnath TIF funds for Station 8 staffing and construction). The Poudre Fire Authority does not have legal status to issue bonds.

**Ratio of Outstanding Debt by Type**

Exhibit F

Last Ten Fiscal Years

*in thousands*

| Fiscal Year | Capital Leases | Personal Income | Percentage of   |                 |
|-------------|----------------|-----------------|-----------------|-----------------|
|             |                |                 | Personal Income | Per Capita (\$) |
| 2011        | 2,713          | 12,201,220      | 0.0222%         | 0.015           |
| 2012        | 2,589          | 12,826,581      | 0.0202%         | 0.014           |
| 2013        | 2,461          | 13,545,018      | 0.0182%         | 0.013           |
| 2014        | 2,327          | 14,126,667      | 0.0165%         | 0.012           |
| 2015        | 2,188          | 15,116,879      | 0.0145%         | 0.011           |
| 2016        | 2,043          | 16,019,414      | 0.0128%         | 0.010           |
| 2017        | -              | N/A             | N/A             | -               |
| 2018        | -              | N/A             | N/A             | -               |
| 2019        | -              | N/A             | N/A             | -               |
| 2020        | -              | N/A             | N/A             | -               |

**Notes:**

- Personal Income provided by the Bureau of Economic Analysis.

- In 2007 the Authority procured a lease purchase under the debt authority of the PVFPD to build a replacement fire station, with repayment from the City of Fort Collins' Capital Expansion fee for Fire. For accounting purposes, the lease was reported as a capital lease. The lease purchase was paid in full as of December 31, 2017, saving \$450,000 in future interest payments.

- The Authority is an independent government entity formed by the City of Fort Collins and the Poudre Valley Fire Protection District, and by itself does not have legal status to issue bonds. The Authority does not have a debt limit; it can incur debts, liabilities, or obligations, provided that no debt, liability, or obligation shall constitute a debt, liability, or obligation of either the City or the District. Aside from the lease purchase mentioned above, the Authority's policy has been to replace or acquire equipment, apparatus or real property on a cash basis.

**Demographic and Economic Statistics**  
Last Ten Fiscal Years

Exhibit G

| Year | Population | Personal Income<br>(thousands of dollars) | Per Capita Personal Income | Unemployment Rate | Denver-Aurora-Lakewood<br>CPI-U | Fort Collins Residential Building Permits |
|------|------------|---|----------------------------|-------------------|---------------------------------|---|
| 2011 | 182,975    | 12,201,220                                | 66,682                     | 6.8%              | 220.29*                         | 431                                       |
| 2012 | 184,669    | 12,826,581                                | 69,457                     | 6.4%              | 224.57*                         | 508                                       |
| 2013 | 187,788    | 13,545,018                                | 72,129                     | 5.4%              | 232.44*                         | 670                                       |
| 2014 | 192,405    | 14,126,667                                | 73,422                     | 4.2%              | 238.66*                         | 802                                       |
| 2015 | 195,694    | 15,116,879                                | 77,248                     | 3.5%              | 240.00*                         | 558                                       |
| 2016 | 198,955    | 16,019,414                                | 80,518                     | 2.2%              | 248.10*                         | 589                                       |
| 2017 | 206,206    | 16,724,268                                | 81,105                     | 2.4%              | 248.70*                         | 649                                       |
| 2018 | 209,588    | 17,819,200                                | 85,020                     | 2.3%              | 254.70                          | 414                                       |
| 2019 | 212,931    | 18,602,300                                | 85,020                     | 2.0%              | 267.40                          | 434                                       |
| 2020 | 216,000    | 19,950,385                                | 92,363                     | 7.4%              | 272.21                          | 465                                       |

**Note:** Information for personal income and unemployment rate is based on the Fort Collins/Loveland regional area.

\*Previously known as Denver-Boulder-Greeley CPI-U

**Source:** Personal income and per capita personal income provided by the Bureau of Economic Analysis. Information is updated regularly and is subject to change. Unemployment rate provided by the Colorado Department of Labor and Employment. Population is a compilation from the City of Fort Collins Planning Department population figure and estimate from Poudre Valley Fire Protection District population. CPI-U is provided by the US Bureau of Labor Statistics - Denver, Aurora, Lakewood area is the nearest region.

**Principal Employers - City of Fort Collins**  
2020 and Ten Years Ago

Exhibit H

| <b>Employer</b>                     | Fiscal Year 2020 |      |                                     | Fiscal Year 2011 |      |                                     |
|-------------------------------------|------------------|------|-------------------------------------|------------------|------|-------------------------------------|
|                                     | Employees        | Rank | Percentage of Total City Employment | Employees        | Rank | Percentage of Total City Employment |
| Colorado State University           | 7,800            | 1    | 7.9%                                | 6,573            | 1    | 6.8%                                |
| UC Health: Poudre Valley Hospital   | 5,600            | 2    | 5.6%                                | 3,060            | 3    | 3.1%                                |
| Poudre R-1 School District          | 4,000            | 3    | 4.0%                                | 3,908            | 2    | 4.0%                                |
| Larimer County                      | 2,040            | 4    | 2.1%                                | 1,901            | 4    | 2.0%                                |
| City of Fort Collins                | 2,030            | 5    | 2.0%                                | 1,830            | 5    | 1.9%                                |
| Woodward Inc                        | 1,300            | 6    | 1.3%                                | 1,073            | 7    | 1.1%                                |
| Broadcom (Avago)                    | 1,260            | 7    | 1.3%                                | 681              | 10   | 0.7%                                |
| Department of Agriculture           | 1,120            | 8    | 1.1%                                | 827              | 9    | 0.9%                                |
| Dillon Companies Inc (King Soopers) | 870              | 9    | 0.9%                                | -                | -    | 0.0%                                |
| Otter Products, LLC                 | 820              | 10   | 0.8%                                | -                | -    | 0.0%                                |
| Hewlett Packard                     | -                | -    | 0.0%                                | 925              | 8    | 1.0%                                |
| Center Partners                     | -                | -    | 0.0%                                | 1,339            | 6    | 1.4%                                |
| <b>Total</b>                        | <b>26,840</b>    |      | <b>27.0%</b>                        | <b>22,117</b>    |      | <b>22.9%</b>                        |

Source 2020: City of Fort Collins Comprehensive Annual Financial Report

Source 2011: City of Fort Collins Comprehensive Annual Financial Report

**Full-time Poudre Fire Authority Employees by Function/Program**  
Last Ten Fiscal Years

Exhibit I

|   | 2011       | 2012       | 2013       | 2014       | 2015       | 2016       | 2017       | 2018       | 2019       | 2020       |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| <b>Administration</b>                                 |            |            |            |            |            |            |            |            |            |            |
| Admin Secretary I                                     | -          | 1          | 1          | 1          | 1          | -          | -          | -          | -          | -          |
| Admin Secretary II                                    | 1          | 1          | 1          | 1          | 1          | 1          | 1          | -          | -          | -          |
| Accounts Payable Rep                                  | -          | -          | -          | -          | -          | 1          | 1          | 1          | 1          | 1          |
| Planning & Data Analysis                              | -          | -          | -          | -          | -          | -          | -          | 1          | 1          | 1          |
| Executive Admin Assistant                             | 1          | 1          | 1          | 1          | 1          | 1          | 2          | 2          | 2          | 2          |
| Admin Asst & Board Coord                              | -          | -          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          |
| Budget Coordinator                                    | 1          | -          | -          | -          | -          | -          | -          | -          | -          | -          |
| Senior Budget & Board Coordinator                     | -          | 1          | 1          | 1          | 1          | -          | -          | -          | -          | -          |
| Captain II  | 1          | 1          | 2          | 2          | 1          | -          | -          | -          | -          | -          |
| HR & Policy Admin                                     | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          |
| Finance & Budget Supervisor                           | -          | -          | -          | -          | -          | 1          | 1          | 1          | 1          | 1          |
| Employee & Labor Relations Mgr.                       | -          | -          | -          | -          | -          | -          | -          | -          | 1          | 1          |
| IT Analyst  | 1          | 1          | 1          | 1          | -          | -          | -          | -          | -          | -          |
| Battalion Chief (staff)                               | -          | -          | -          | -          | -          | 1          | 1          | 1          | 1          | 1          |
| Admin Service Director                                | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          |
| Division Chief A                                      | -          | -          | 1          | 1          | 1          | 1          | 1          | -          | -          | -          |
| Fire Chief  | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          |
| <b>Fire Prevention &amp; Community Risk Reduction</b> |            |            |            |            |            |            |            |            |            |            |
| Admin Secretary I                                     | -          | -          | -          | -          | -          | 2          | 2          | -          | -          | -          |
| Admin Secretary II                                    | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 3          | 3          | 3          |
| Public Education / Risk Reduction                     | -          | -          | -          | -          | -          | -          | -          | -          | -          | 1          |
| Admin Assistant                                       | 1          | 1          | 1          | 1          | 1          | 1          | -          | -          | -          | -          |
| Fire Prevention Tech -NR*                             | -          | -          | -          | -          | -          | -          | -          | 2          | 2          | -          |
| Asst. Fire Marshal - NR*                              | 2          | 2          | 2          | 2          | 2          | 2          | 2          | 1          | -          | -          |
| Inspector/Plan Review                                 | -          | -          | -          | -          | -          | -          | -          | -          | -          | 1          |
| Development Review                                    | -          | -          | -          | -          | -          | -          | -          | -          | -          | 1          |
| Public Education / PIO & Comm. Coord.                 | -          | -          | -          | -          | -          | 1          | 1          | 2          | 1          | 1          |
| 40 Hour Firefighter                                   | 2          | 2          | 2          | 2          | 2          | 2          | 2          | 3          | 2          | 2          |
| CSS/Bureau 1  | -          | -          | -          | -          | -          | -          | -          | 3          | 3          | -          |
| Asst. Fire Marshal II - NR*                           | -          | -          | -          | -          | -          | -          | -          | -          | -          | 2          |
| Captain II  | 2          | 3          | 3          | 3          | 3          | 2          | 2          | 2          | 2          | 2          |
| Public Affairs/Communications Mgr                     | -          | -          | -          | -          | -          | 1          | 1          | 1          | 1          | 1          |
| Emer Mgt Specialist                                   | -          | -          | 1          | 1          | 1          | 1          | 1          | 1          | -          | -          |
| Battalion Chief/Emer Mng                              | -          | -          | 1          | 1          | 1          | 2          | 2          | 2          | 1          | 1          |
| Division Chief A                                      | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          |
| <b>Support</b>  |            |            |            |            |            |            |            |            |            |            |
| Admin Secretary II                                    | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          | 1          |
| Fleet Maintenance Tech                                | -          | -          | -          | -          | 2          | 3          | 3          | 2          | 2          | 3          |
| Fleet Maintenance Supervisor                          | -          | -          | -          | -          | -          | -          | -          | 1          | 1          | 1          |
| IT Support Specialist                                 | -          | -          | -          | -          | 1          | 1          | 1          | 1          | 1          | 1          |
| GIS Programmer Analyst                                | -          | -          | -          | -          | 1          | 1          | 1          | 1          | 1          | 1          |
| Support Position                                      | -          | -          | -          | -          | -          | -          | -          | 1          | -          | -          |
| IT Analyst  | -          | -          | -          | -          | 1          | 1          | 2          | 2          | 2          | 2          |
| EMS Coordinator                                       | -          | -          | -          | -          | 1          | 1          | 1          | 1          | -          | -          |
| IT Manager  | -          | -          | -          | -          | -          | -          | 1          | 1          | 1          | 1          |
| Captain II  | -          | -          | -          | -          | 4          | 4          | 3          | 4          | 5          | 6          |
| Battalion Chief I (staff)                             | -          | -          | -          | -          | 2          | 2          | 3          | 3          | 3          | 3          |
| Division Chief A                                      | -          | -          | -          | -          | 1          | 1          | 1          | 1          | 1          | 1          |
| <b>Operations</b>                                     |            |            |            |            |            |            |            |            |            |            |
| Admin Secretary II                                    | 2          | 2          | 1          | 1          | -          | -          | -          | -          | -          | -          |
| Fleet Maintenance Tech                                | 1          | 2          | 2          | 2          | -          | -          | -          | -          | -          | -          |
| EMS Coordinator                                       | 1          | 1          | 1          | -          | -          | -          | -          | -          | -          | -          |
| GIS Mapping Technician                                | 1          | 1          | 1          | 1          | -          | -          | -          | -          | -          | -          |
| Emer. Mgt. Specialist                                 | -          | -          | -          | -          | -          | -          | -          | -          | -          | 1          |
| Introductory Firefighter                              | 7          | 12         | 7          | 10         | 12         | 15         | 14         | 2          | 5          | 8          |
| Firefighter I   | -          | -          | -          | -          | -          | -          | -          | -          | -          | 20         |
| Firefighter I, Tech I                                 | -          | -          | -          | -          | -          | 15         | 18         | -          | -          | -          |
| Firefighter II  | -          | -          | -          | -          | -          | 2          | -          | -          | -          | 23         |
| Firefighter /Driver Operator                          | 87         | 87         | 91         | 89         | 90         | 73         | 82         | 112        | 114        | 73         |
| Firefighter II, FIC                                   | 6          | 6          | 6          | 6          | 6          | 6          | 3          | -          | -          | -          |
| 40 Hour Firefighter                                   | 1          | 1          | 1          | 1          | -          | -          | -          | -          | 1          | 1          |
| Captain I   | 38         | 39         | 39         | 39         | 39         | 42         | 42         | 42         | 42         | 42         |
| Captain II  | 5          | 3          | 3          | 3          | 1          | 1          | 1          | 1          | 1          | -          |
| Battalion Chief I (shift)                             | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          | 6          |
| Battalion Chief I (staff)                             | 3          | 3          | 2          | 2          | -          | -          | -          | -          | -          | 1          |
| Division Chief A                                      | 1          | 1          | 1          | 1          | -          | -          | -          | 1          | 1          | 1          |
| <b>Total Fire Personnel</b>                           | <b>177</b> | <b>184</b> | <b>186</b> | <b>186</b> | <b>190</b> | <b>201</b> | <b>209</b> | <b>214</b> | <b>215</b> | <b>223</b> |

Note: Full-time positions are based on approved and budgeted positions. The data includes all approved full-time positions, including exempt and non-exempt. The data does not include part-time or volunteer positions or vacancies.  
Source: Poudre Fire Authority Budget Document

\* NR = non rotational (civilian position)

**Operating Indicators by Function/Program**  
Last Ten Fiscal Years

Exhibit J

|  | 2011          | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          | 2020          |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Fire Operations</b>                 |               |               |               |               |               |               |               |               |               |               |
| Fires/Explosions                       | 400           | 449           | 379           | 339           | 373           | 348           | 362           | 321           | 295           | 314           |
| Rescue / EMS                           | 11,401        | 11,799        | 12,426        | 13,397        | 14,120        | 14,772        | 14,535        | 13,824        | 14,460        | 14,878        |
| Hazardous Condition - no fire          | 400           | 341           | 347           | 371           | 468           | 506           | 550           | 605           | 496           | 442           |
| Service Call                           | 813           | 904           | 738           | 732           | 755           | 847           | 1,148         | 1,396         | 1,941         | 1,954         |
| Good Intent Call                       | 1,263         | 1,201         | 1,298         | 1,529         | 2,052         | 3,087         | 4,152         | 4,416         | 3,395         | 2,628         |
| False Alarms / False Calls             | 1,218         | 1,192         | 1,256         | 1,241         | 1,293         | 1,409         | 1,401         | 1,340         | 1,221         | 1,135         |
| Other Requests for Service             | 51            | 50            | 31            | 37            | 39            | 59            | 49            | 65            | 131           | 170           |
| <b>Total Calls</b>                     | <b>15,546</b> | <b>15,936</b> | <b>16,475</b> | <b>17,646</b> | <b>19,100</b> | <b>21,028</b> | <b>22,197</b> | <b>21,967</b> | <b>21,939</b> | <b>21,521</b> |
| <b>Support Services</b>                |               |               |               |               |               |               |               |               |               |               |
| Square footage of buildings maintained | 154,729       | 154,729       | 154,729       | 154,729       | 155,869       | 170,178       | 170,178       | 170,178       | 170,178       | 157,828       |
| <b>Community Safety &amp; Services</b> |               |               |               |               |               |               |               |               |               |               |
| Fire Investigations                    | 143           | 152           | 144           | 142           | 126           | 132           | 140           | 127           | 273           | 297 *         |
| Building Plan Reviews                  | 303           | 380           | 355           | 429           | 402           | 374           | 379           | 420           | 262           | 227           |
| Business Inspections                   | 1,887         | 4,469         | 3,880         | 4,586         | 5,156         | 5,180         | 6,846         | 5,049         | 6,091         | 4,357         |
| Fire System Permits/Plan Reviews       | 296           | 260           | 220           | 467           | 459           | 506           | 516           | 481           | 428           | 385           |
| Car seat checks                        | 340           | 382           | 361           | 366           | 336           | 320           | 314           | 100           | 128           | 68 **         |
| Public Education Contacts (all ages)   | 13,776        | 12,313        | 12,380        | 15,494        | 18,605        | 8,410         | 11,456        | 8,451         | 6,469         | 153 **        |
| <b>Training Operations</b>             |               |               |               |               |               |               |               |               |               |               |
| Training Hours (Career Firefighters)   | 33,100        | 46,758        | 42,878        | 48,861        | 45,682        | 51,708        | 51,708        | 32,715        | 33,400        | 33,400        |
| Company Training Hours (Career)        |               |               |               |               |               |               |               |               |               |               |

**Source:**

Poudre Fire Authority Annual Reports

**Clarification:**

*Business Inspections, PFA employs three inspectors that complete both the general and fire suppression inspections of all commercial buildings within PFA's jurisdiction.*

*Public Education Contacts (all ages) - In 2016, a drop from 2015 to 2016 in the overall number of people educated was shown. That was due to two things: the team has committed to saying "no" to events in which the team does not have meaningful, educational interactions with attendees, and because of a change to recording "meaningful interactions," versus the estimated number of total attendees at a given event. 2017 and 2018 data reflects community member interactions with PFA staff.*

\* By code and policy, all fires are investigated

\*\* Due to the COVID-19 pandemic, public education and interaction was stopped during 2020.

**Capital Asset Statistics by Function/Program**  
Last Ten Fiscal Years

Exhibit K

| Function/Program                          | 2011      | 2012      | 2013      | 2014      | 2015      | 2016       | 2017       | 2018       | 2019       | 2020       |
|---|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|------------|------------|
| <b>Administration</b>                     |           |           |           |           |           |            |            |            |            |            |
| Headquarters Building                     | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Phone System                              | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Staff Vehicles                            | 2         | 2         | 3         | 2         | 2         | 2          | 2          | 2          | 3          | 3          |
| <b>Fire Operations</b>                    |           |           |           |           |           |            |            |            |            |            |
| Air Truck                                 | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Antique Apparatus                         | 2         | 2         | 2         | 2         | 2         | 2          | 3          | 3          | 3          | 3          |
| Battalion Chief Response Vehicle          | 3         | 3         | 3         | 3         | 3         | 3          | 3          | 3          | 3          | 3          |
| Collapse Truck (Tech Rescue Equipment)    | -         | -         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Command Post                              | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Customer Assistance Response Team Vehicle | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Dispatch Consoles                         | 2         | 4         | 4         | 4         | 4         | 4          | 4          | 4          | 4          | 4          |
| Draft Commander                           | -         | -         | -         | -         | -         | -          | 1          | 1          | 1          | 1          |
| Engines                                   | 16        | 16        | 15        | 15        | 15        | 15         | 15         | 15         | 17         | 16         |
| Fire Stations                             | 13        | 13        | 13        | 13        | 13        | 13         | 13         | 13         | 13         | 13         |
| Hazardous Materials Squad                 | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Mechanic Truck                            | 1         | 1         | 1         | 1         | 1         | -          | -          | -          | -          | -          |
| Roving Alternative Medical Unit           | -         | -         | -         | -         | -         | -          | -          | 1          | 1          | 1          |
| Rehab Bus (EMS Rehab for PFA responders)  | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | -          |
| Staff Vehicles                            | 14        | 14        | 12        | 14        | 14        | 9          | 9          | 9          | 8          | 8          |
| Tender (water)                            | 3         | 3         | 3         | 4         | 4         | 4          | 4          | 4          | 4          | 4          |
| Tower/Ladder Trucks                       | 4         | 4         | 4         | 4         | 4         | 4          | 4          | 4          | 4          | 4          |
| Training Facility Buildings               | 2         | 2         | 2         | 2         | 2         | 2          | 2          | 2          | -          | -          |
| Warehouse Truck                           | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 7          | 2          |
| Wildland Units                            | 7         | 7         | 7         | 7         | 7         | 7          | 7          | 7          | 1          | 7          |
| Zodiac Boat and trailer                   | -         | -         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| <b>Community Safety &amp; Services</b>    |           |           |           |           |           |            |            |            |            |            |
| Staff Vehicles                            | 7         | 7         | 9         | 10        | 10        | 14         | 14         | 12         | 7          | 5          |
| Plotter                                   | -         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| Moto Electric Vehicle                     | -         | -         | -         | -         | -         | -          | 1          | 1          | 1          | 1          |
| Fire Safety House                         | 1         | 1         | 1         | 1         | 1         | 1          | 1          | 1          | 1          | 1          |
| <b>Support</b>                            |           |           |           |           |           |            |            |            |            |            |
| Staff Vehicles                            | -         | -         | -         | -         | -         | 11         | 11         | 11         | 12         | 11         |
| Mechanic Truck                            | -         | -         | -         | -         | -         | 1          | 1          | 1          | 1          | 1          |
| Telehandler                               | -         | -         | -         | -         | -         | -          | -          | 1          | 2          | 2          |
| Training Facility Buildings               | -         | -         | -         | -         | -         | -          | -          | -          | -          | 2          |
| John Deere Backhoe                        | -         | -         | -         | -         | -         | -          | -          | 1          | 1          | 1          |
| Bobcat                                    | -         | -         | -         | -         | -         | -          | 1          | 1          | 1          | 1          |
| Warehouse Truck                           | -         | -         | -         | -         | -         | -          | -          | -          | 1          | 1          |
|   | <b>85</b> | <b>88</b> | <b>90</b> | <b>93</b> | <b>93</b> | <b>103</b> | <b>107</b> | <b>108</b> | <b>106</b> | <b>104</b> |

Source: PFA Budget Office